

WELSH FARMING: NEW HORIZONS

#NFUCymru19



Political address

Lesley Griffiths AM

Minister for Environment, Energy and Rural Affairs

Chaired by: John Davies, President, NFU Cymru

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WELSH FARMING: NEW HORIZONS

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Food politics and policies post-Brexit

Professor Robert Pickard
Food and Nutrition Expert

Professor Michael Lee
Sustainable Agriculture Expert

Chaired by: Dylan Morgan, Deputy Director and Head of Policy, NFU Cymru

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Fake News

Robert Pickard

NFU Cymru

Llandrindod Wells

7 November 2019

From 2.5 million light-years



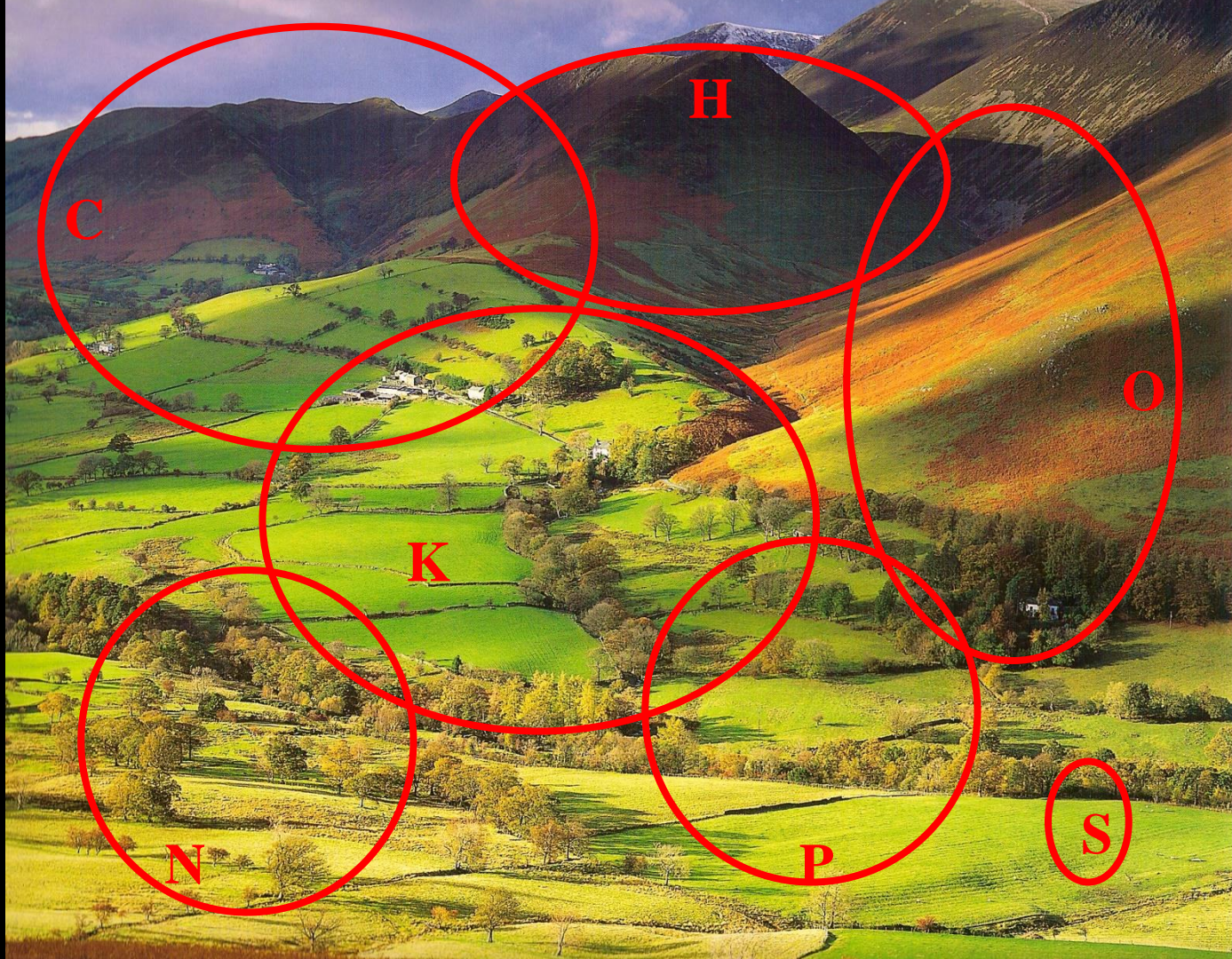
300 million m/s

186,000 miles/s

Asteroid strike



Case



C

H

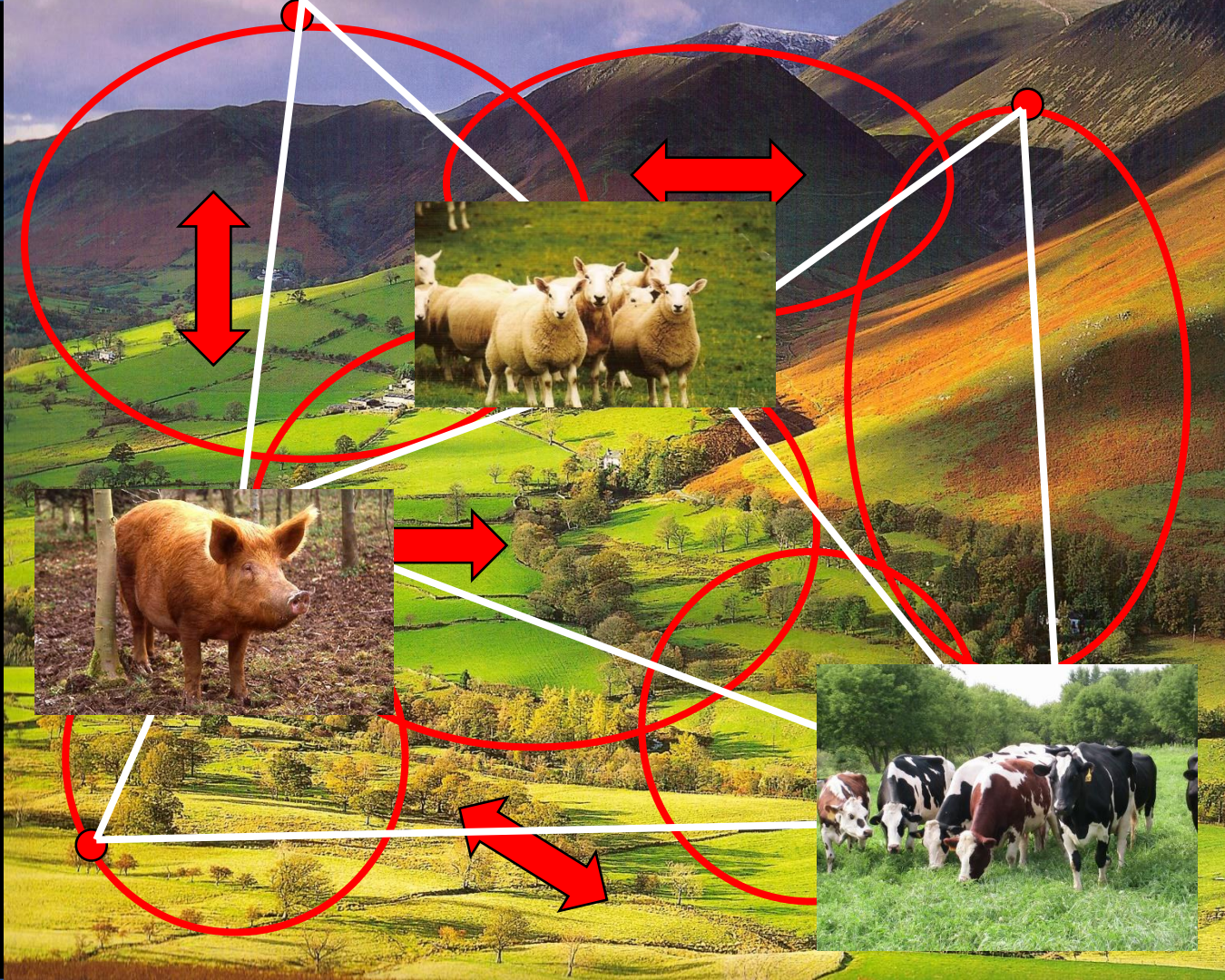
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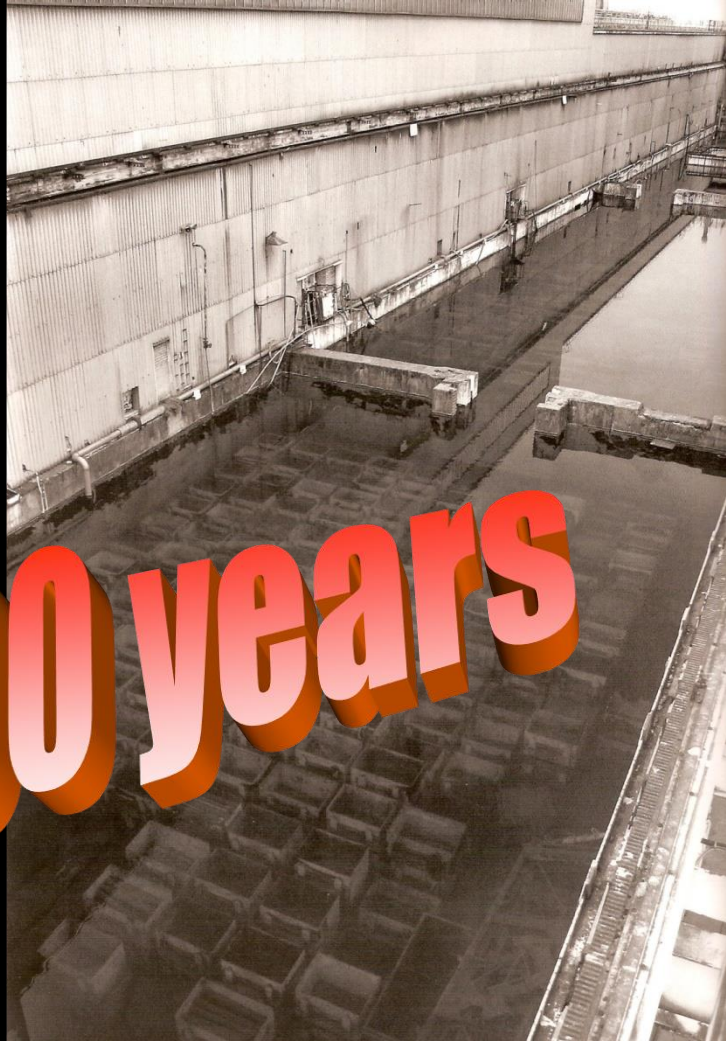
P

S



*Magnox Pond
Sellafield*

300,000 years



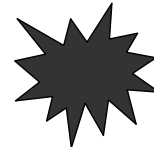
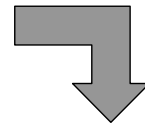
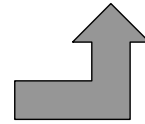
Cows, Sheep & Pigs share
80% of their genes with
Humans

Communication Chain

Peer Conferences
Research Theses **Science**
Peer-refereed Research Papers
Peer Reviews

Popular Science Journals
News Media
Weekly Media **Entertainment**
Features Media
Monthly Magazines
Public Conferences & Debate

Feedback







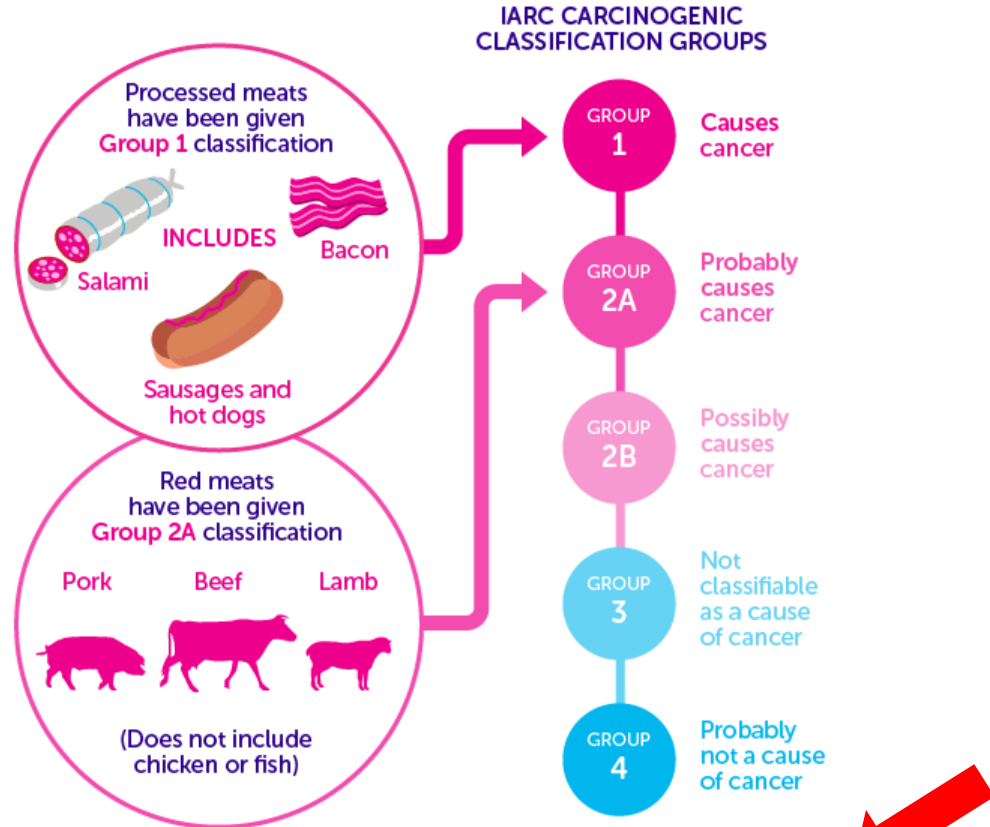
Epidemiology & Hedgehogs

1011

1994

MEAT AND CANCER

HOW STRONG IS THE EVIDENCE?



These categories represent how likely something is to cause cancer in humans, not how many cancers it causes.

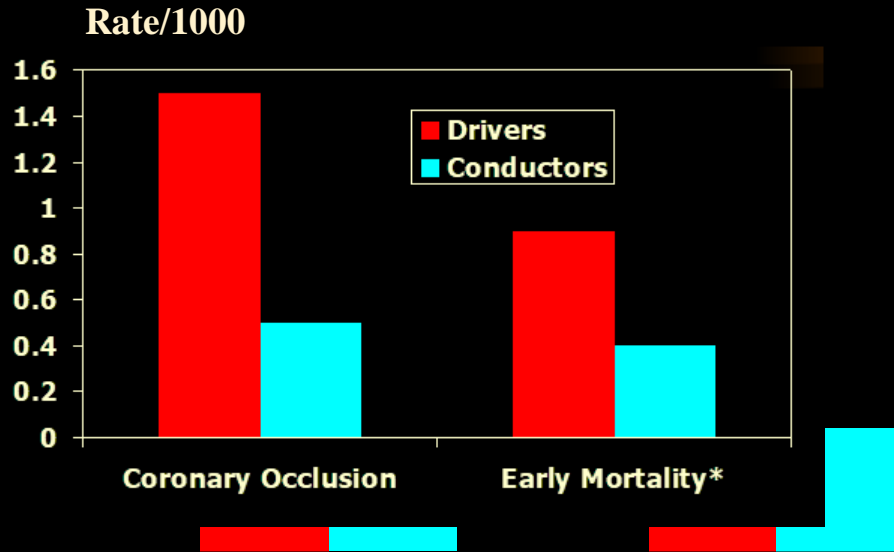
IARC Carcinogen Listings

- Also in Group 1, **carcinogenic**: aflatoxins, arsenic, asbestos, benzene, coal tar, dichloropropane, diesel exhausts, ethanol, *Helicobacter*, hepatitis B & C, oestrogen therapy, painter, plutonium, sunshine, tamoxifen, tobacco smoke, vinyl chloride, X-rays.

IARC Carcinogen Listings

- Also in Group 2A, **probably carcinogenic**:
acrylamide, anabolic steroids, creosotes,
DDT, dichloromethane, frying emissions,
hairdresser, lead, nickel, nitrate,
shiftwork.
- Only one agent of 1,000 was listed in
Group 4 as **probably not carcinogenic to
humans**.

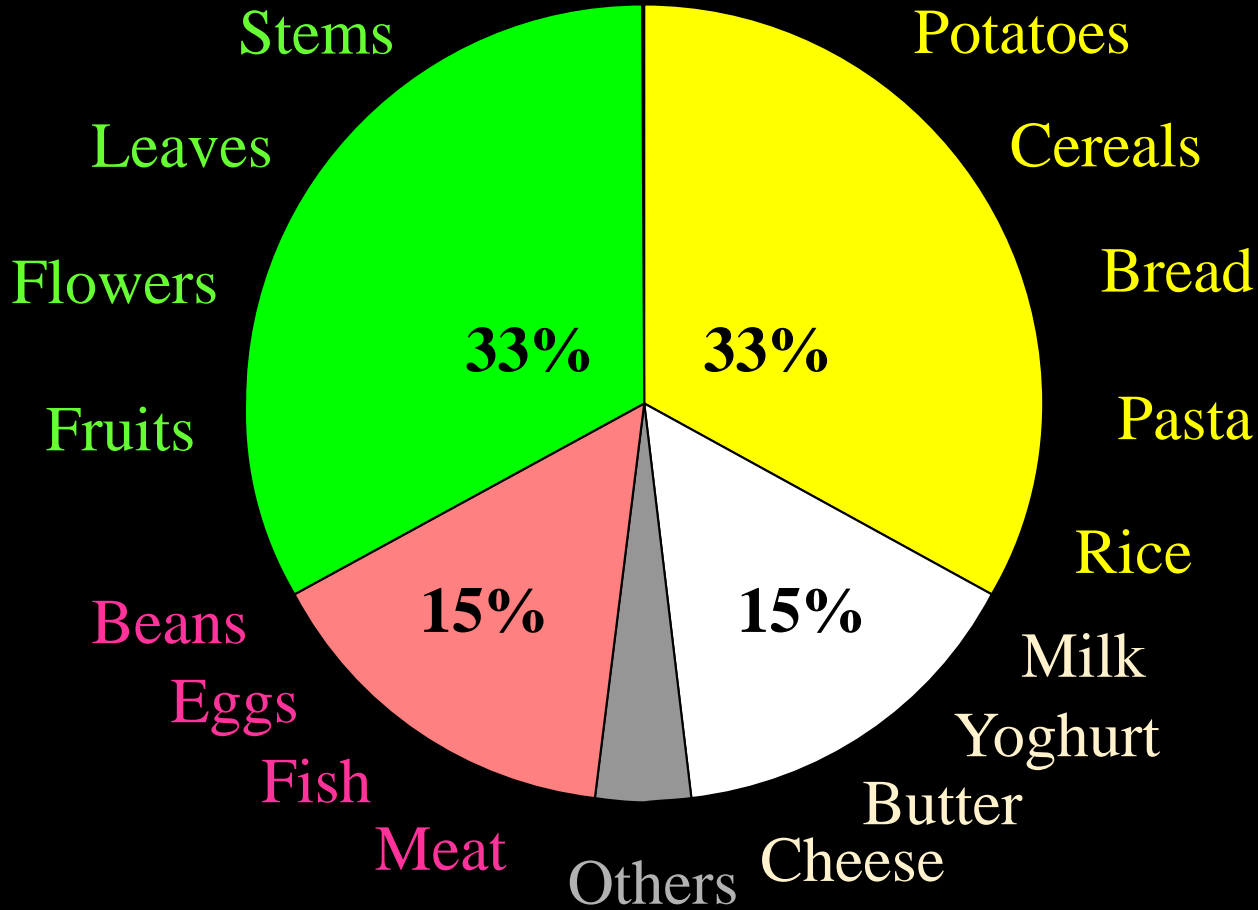
Physical Activity at Work and Coronary Artery Disease

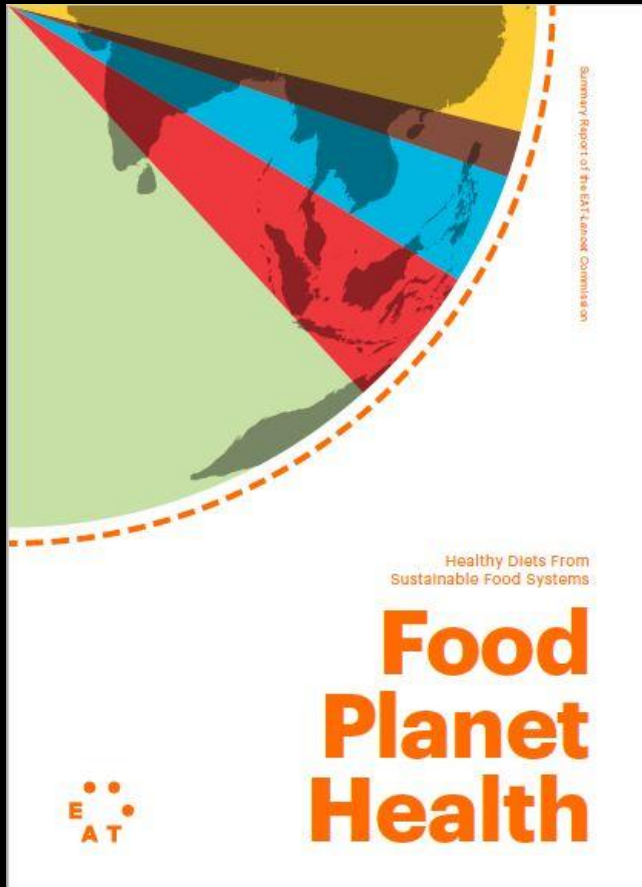


Morris *et al.* 1953

*Within 3 days of MI

Balanced Diet maintaining weight





planet. However, there is still no global consensus on what constitutes healthy diets and sustainable food production and whether planetary health diets* may be achieved for a global population of 10 billion people by 2050.

Transformation to healthy diets by 2050 will require substantial dietary shifts.

This includes a more than doubling in the consumption of healthy foods such as fruits, vegetables, legumes and nuts, and a greater than 50% reduction in global consumption of less healthy food, such as added sugars and red meat (i.e. primarily by reducing excessive consumption

in wealthier countries). However, some populations worldwide depend on agropastoral livelihoods and animal protein from livestock. In addition, many populations continue to face significant burdens of undernutrition and obtaining adequate quantities of micronutrients from plant source foods alone can be difficult. Given these considerations, the role of animal source foods in people's diets must be carefully considered in each context and within local and regional realities.

	Macronutrient Intake grams per day (possible range)	Caloric Intake kcal per day
 Whole grains Rice, wheat, corn and other	232	811
 Tubers or starchy vegetables Potatoes and cassava	50 (0-100)	39
 Vegetables All vegetables	300 (200-600)	78
 Fruits All fruits	200 (100-300)	126
 Dairy foods Whole milk or equivalents	250 (0-500)	153
 Protein sources		
Beef, lamb and pork	14 (0-28)	30
Chicken and other poultry	29 (0-58)	62
Eggs	13 (0-25)	19
Fish	28 (0-100)	40
 Legumes	75 (0-100)	284
Nuts	50 (0-75)	291
 Added fats		
Unsaturated oils	40 (20-80)	354
Saturated oils	11.8 (0-11.8)	96
 Added sugars		
All sugars	31 (0-31)	120

SACN
70g

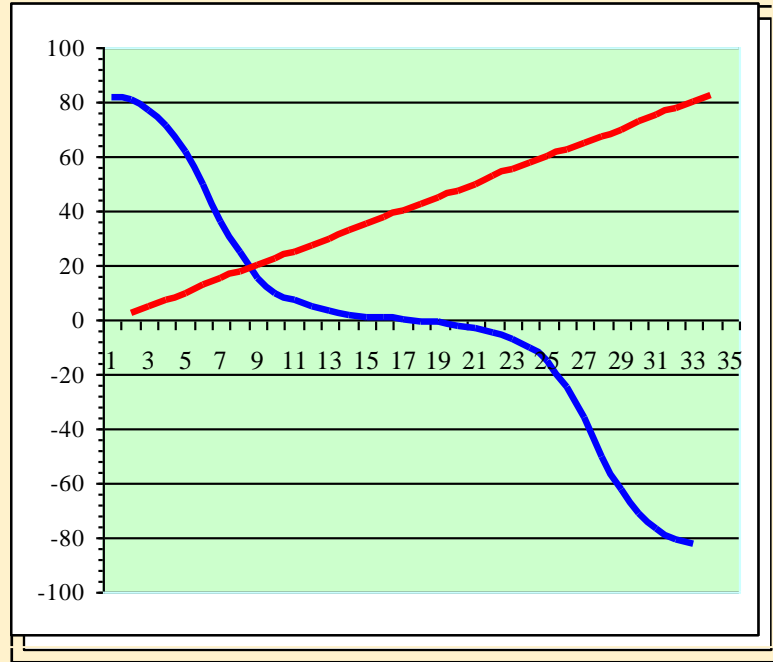
Table 1

Scientific targets for a planetary health diet, with possible ranges, for an intake of 2500 kcal/day.

Benefit versus Quantity

Micronutrients

Health
improved
Health
damaged



Intake of additional units

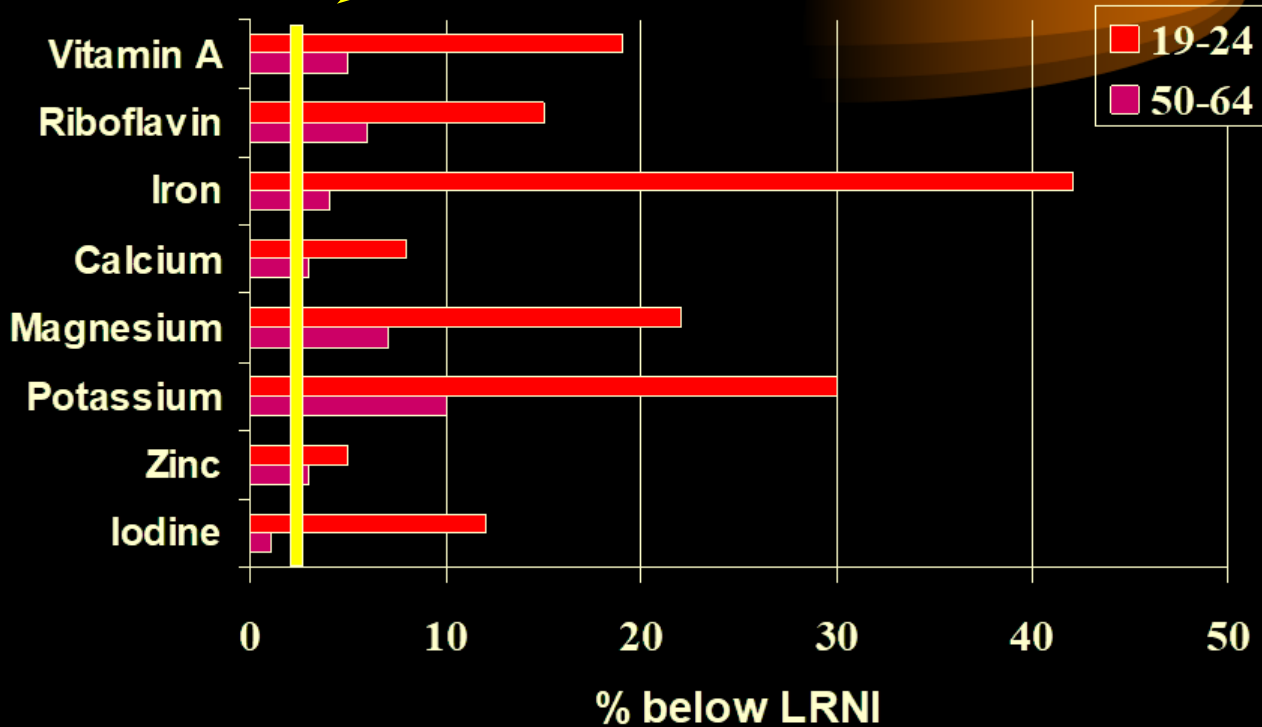
Estimated Atomic Composition lean 70-Kg Man

Element	Symbol	No. of Atoms	Element	Symbol	No. of Atoms	Element	Symbol	No. of Atoms	Element	Symbol	No. of Atoms
Hydrogen	H	4.22×10^{27}	Silicon	Si	3.9×10^{23}	Boron	B	2×10^{20}	Mercury	Hg	6×10^{18}
Oxygen	O	1.61×10^{27}	Fluorine	F	8.3×10^{22}	Manganese	Mn	1×10^{20}	Arsenic	As	6×10^{18}
Carbon	C	8.03×10^{26}	Iron	Fe	4.5×10^{22}	Nickel	Ni	1×10^{20}	Chromium	Cr	6×10^{18}
Nitrogen	N	3.9×10^{25}	Zinc	Zn	2.1×10^{22}	Lithium	Li	1×10^{20}	Molybdenum	Mo	3×10^{18}
Calcium	Ca	1.6×10^{25}	Rubidium	Rb	2.2×10^{21}	Barium	Ba	8×10^{19}	Selenium	Se	3×10^{18}
Phosphorus	P	9.6×10^{24}	Strontium	Sr	2.2×10^{21}	Iodine	I	5×10^{19}	Beryllium	Be	3×10^{18}
Sulphur	S	2.6×10^{24}	Bromine	Br	2×10^{21}	Tin	Sn	4×10^{19}	Vanadium	V	8×10^{17}
Sodium	Na	2.5×10^{24}	Aluminium	Al	1×10^{21}	Gold	Au	2×10^{19}	Uranium	U	2×10^{17}
Potassium	K	2.2×10^{24}	Copper	Cu	7×10^{20}	Zirconium	Zr	2×10^{19}	Radium	Ra	8×10^{10}
Chlorine	Cl	1.6×10^{24}	Lead	Pb	3×10^{20}	Cobalt	Co	2×10^{19}			
Magnesium	Mg	4.7×10^{23}	Cadmium	Cd	3×10^{20}	Caesium	Cs	7×10^{18}			
									Total		6.71×10^{27}

42 Elements

Intakes for Women

2½ %



Minerals of Concern

	<i>Protons</i>	<i>Electrons</i>	<i>Substance</i>	<i>Group</i>	<i>Ion</i>
• Magnesium	12	2,8,2	alkaline earth metal	2	Mg ⁺⁺
• Potassium	19	2,8,8,1	alkali metal	1	K ⁺
• Calcium	20	2,8,8,2	alkaline earth metal	2	Ca ⁺⁺
• Iron	26	2,8,14,2	metal	Transition	Fe ⁺⁺ Fe ⁺⁺⁺
• Zinc	30	2,8,18,2	metal	Transition	Zn ⁺⁺
• Selenium	34	2,8,18,6	non-metal	6	Se ⁺⁺
• Iodine	53	2,8,18,18,7	halogen	7	I ⁻

Minerals of Concern

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Mitochondrion



Vitamins of Concern

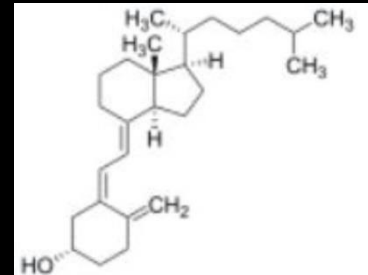
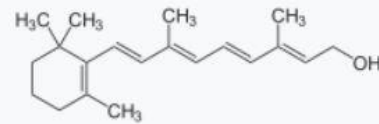
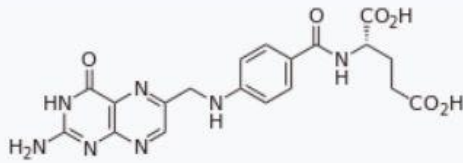
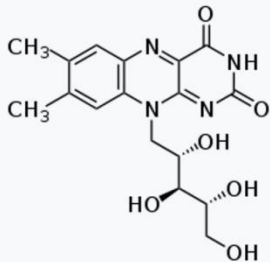
	<i>Provitamins</i>	<i>Substance</i>	<i>Fat soluble</i>
• B ₂	C ₁₇ H ₂₀ N ₄ O ₆	Riboflavin	No
• Folate	C ₁₉ H ₁₉ N ₇ O ₆	Folic acid	No
• A	C ₂₀ H ₃₀ O	Retinol	Yes
• D	C ₂₇ H ₄₄ O	Calcitriol	Yes
Yes		Ergocalciferol	Yes
		Steroid D ₂	

B₂

Yes
Folate

A

D



Vitamins of Concern

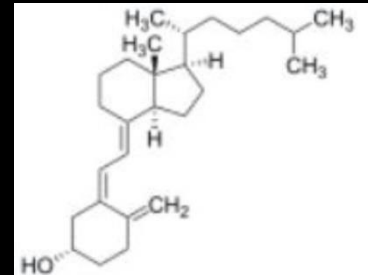
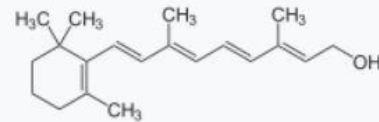
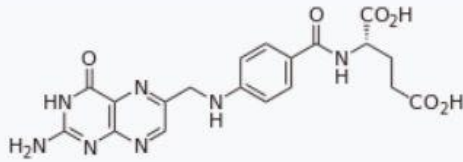
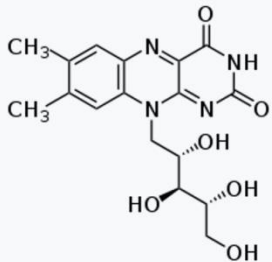
	<i>Provitamins</i>	<i>Substance</i>	<i>Fat soluble</i>
• B ₂	C ₁₇ H ₂₀ N ₄ O ₆	Riboflavin	No
• Folate	C ₁₉ H ₁₉ N ₇ O ₆	Folic acid	No
• A	C ₂₀ H ₃₀ O	Retinol	Yes
• D	C ₂₇ H ₄₄ O	Calcitriol	Yes
Yes		Ergocalciferol	Yes
		Cholecalciferol	Yes
		Steroid D ₃	Yes
		Steroid D ₂	Yes

B₂

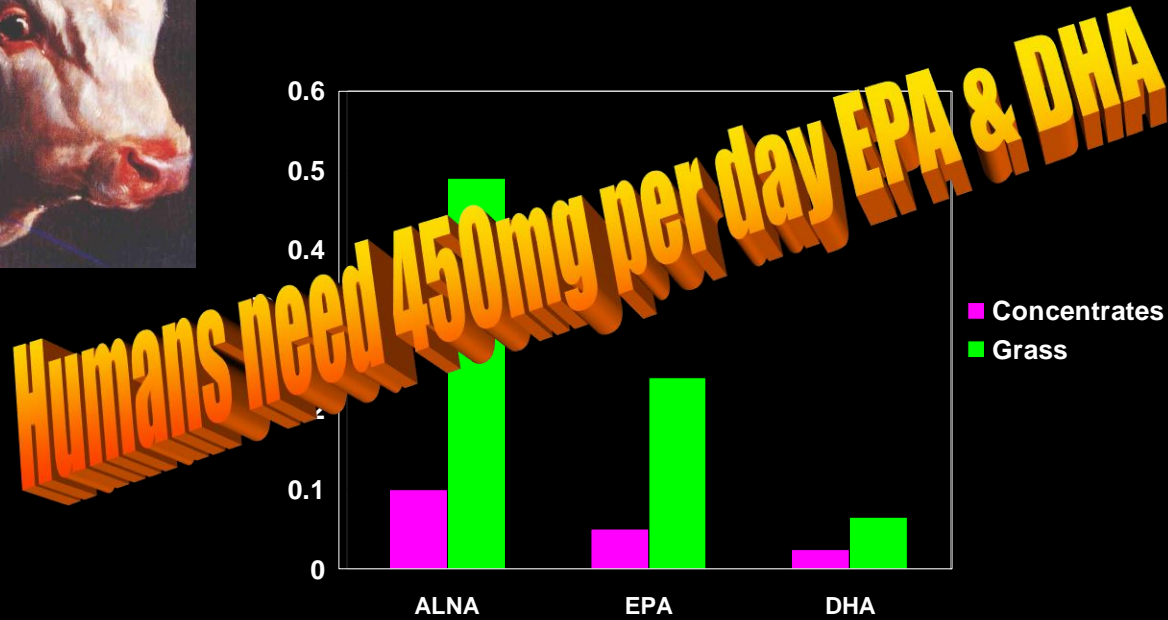
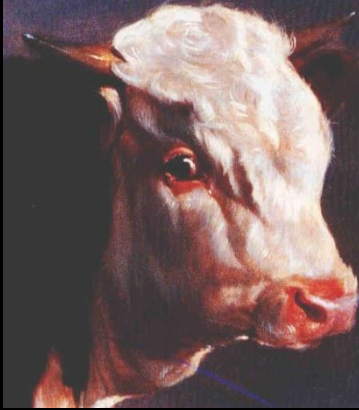
Yes
Folate

A

D



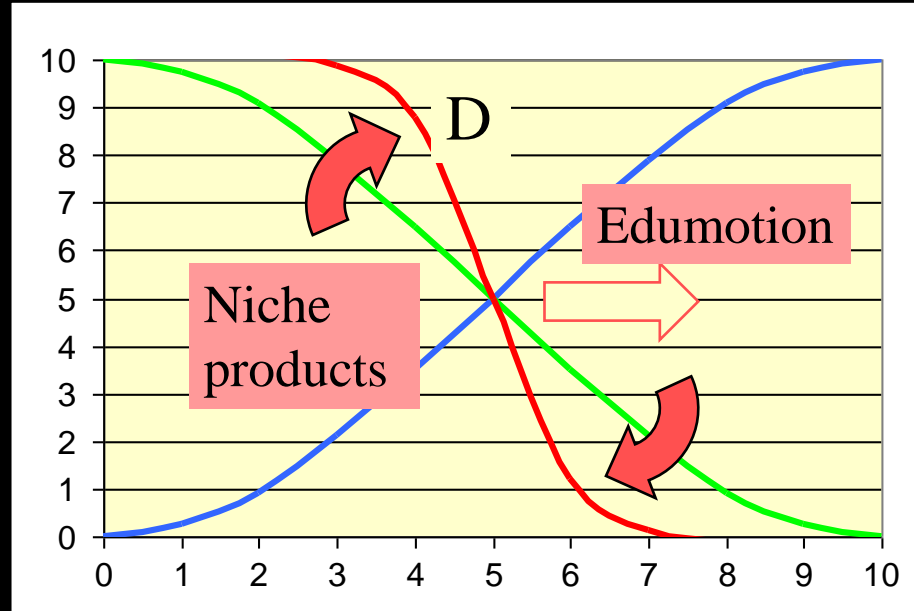
Feed and n-3 PUFAs in beef



After Enser *et al.* 1998

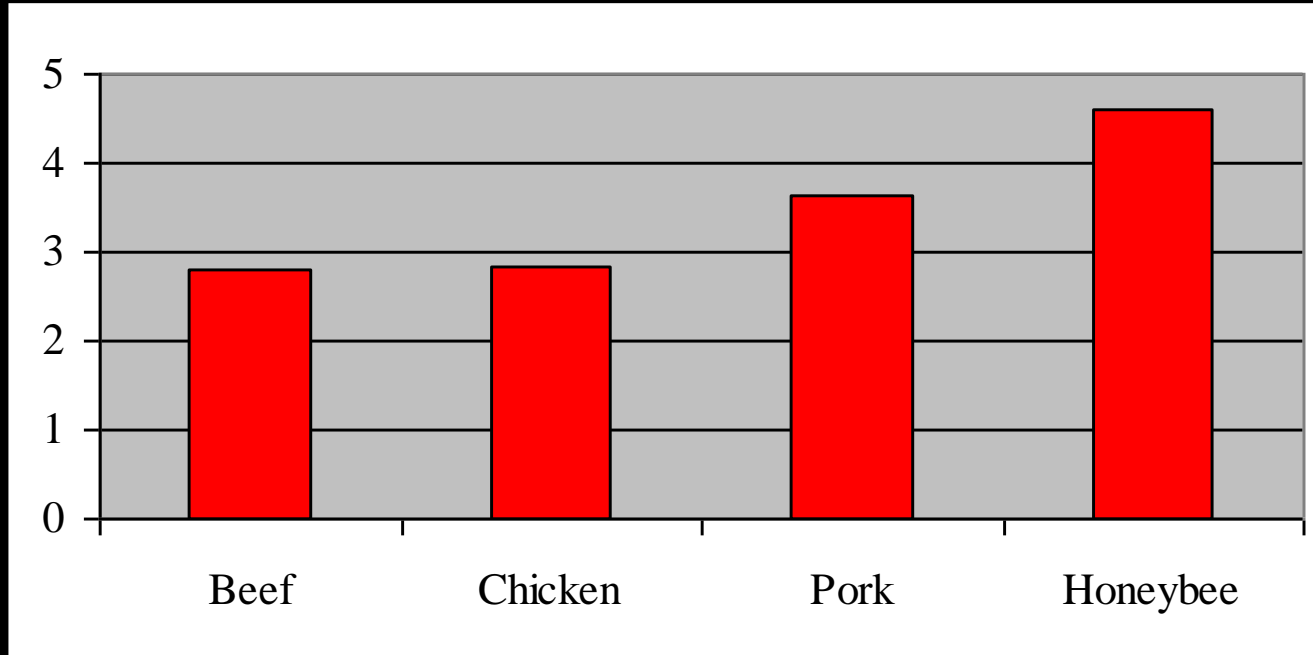
Supply & Demand

Price



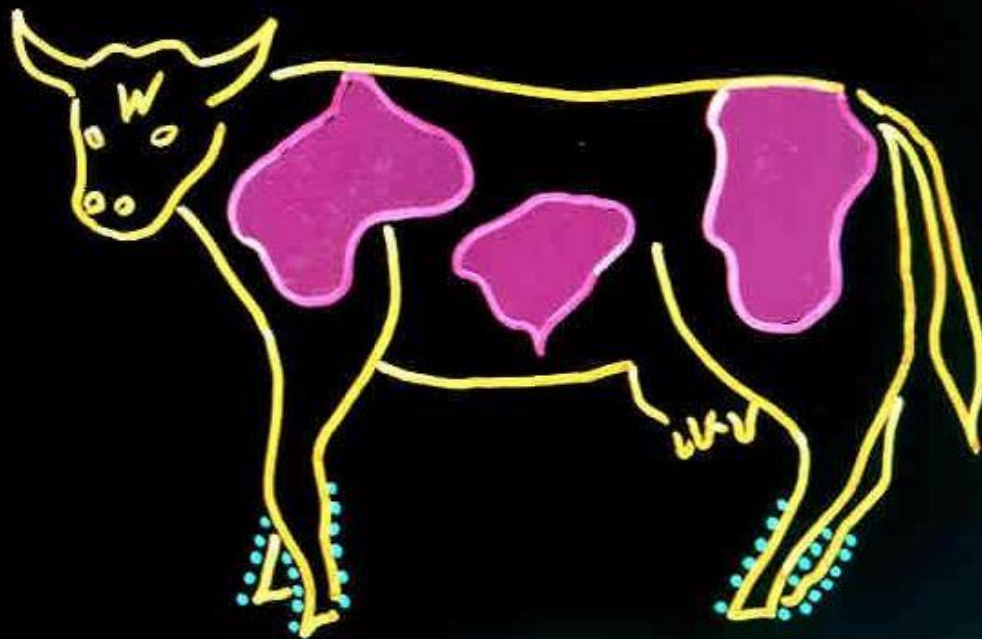
Quantity supplied or demanded

UN Nutrient Value Scores



Payne et al. (2016) Europ. J. Clin. Nut.

The GM Cow



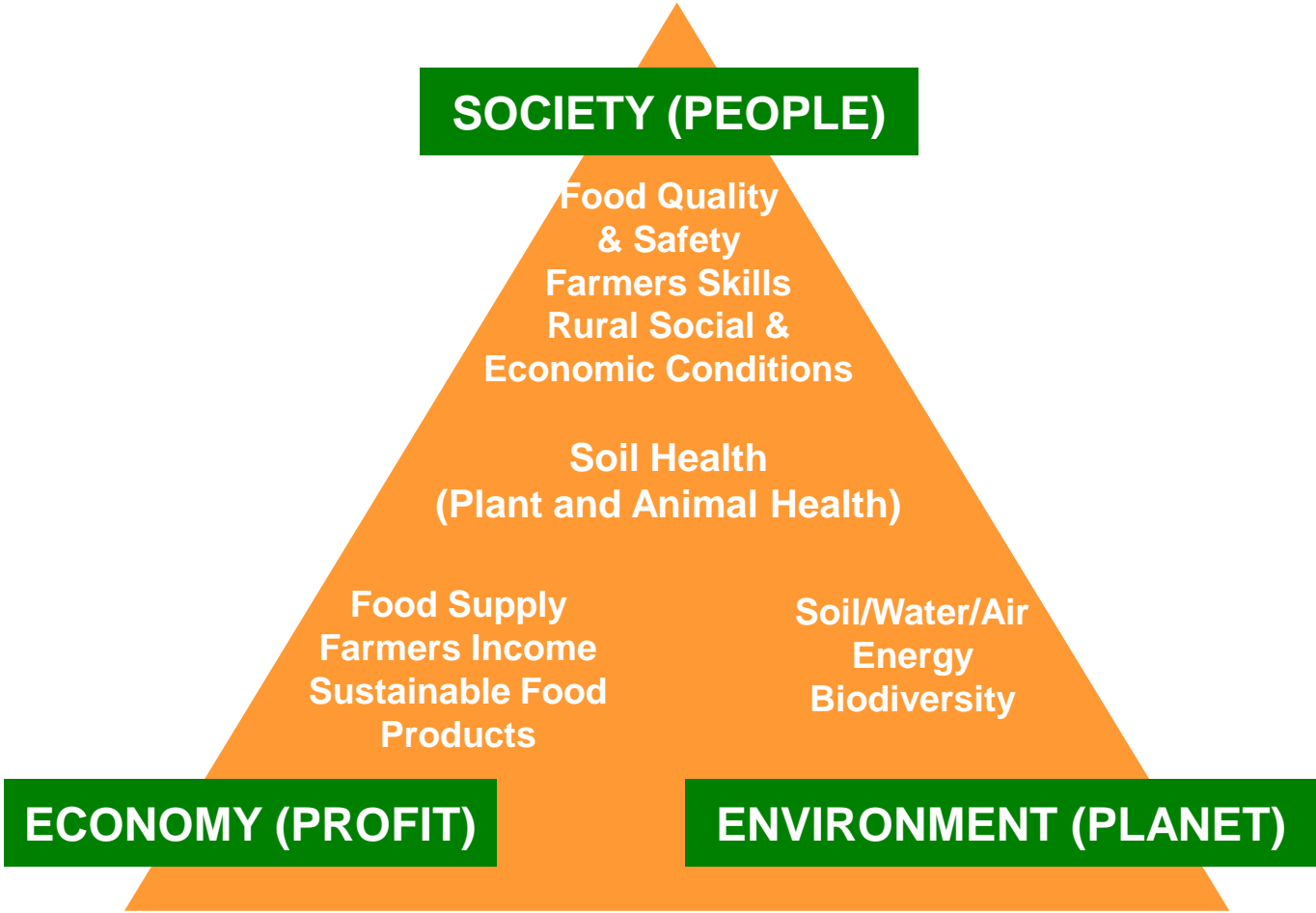


Sustainable agriculture and role of livestock in food security

Prof Michael Lee

*Head of Sustainable Agriculture Science, Rothamsted Research,
North Wyke; Chair in Sustainable Livestock Systems, Bristol
Veterinary School, University of Bristol*

Sustainable Farming Systems



Trade – offs (e.g. Beef)

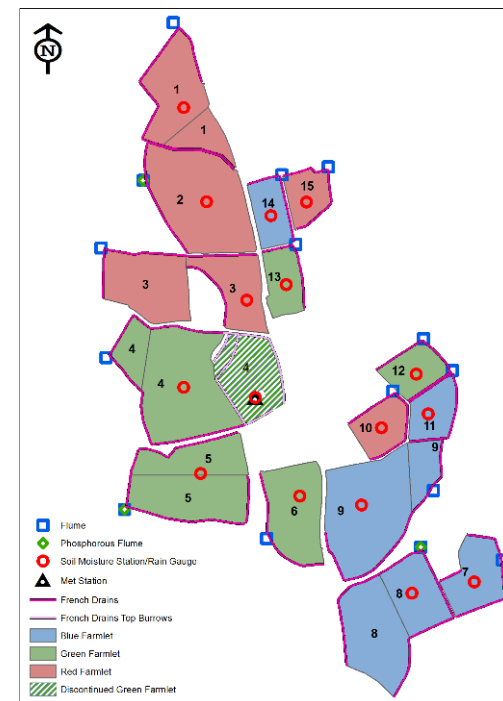
Criteria	Measure	Units
Animal performance	Daily weight gain	Kg weight gain/day
Carrying capacity	Animals per hectare	Kg weight/ha
Nutritional quality	Nutrients per hectare (e.g. calories, protein, minerals)	Kg nutrient/ha
Nutrient and soil loss to water Soil Health	Losses per hectare per day SOC	Kg/ha/day %
Greenhouse gas emissions Sulphonation Eutrophication	CO ₂ (or equivalent) per unit of animal product (S and P equivalents)	Kg CO ₂ eq/kg product (S and P equivalents)
Animal health	Costs of preventive veterinary care and treatment of diseases	Veterinary costs (£)
Animal Welfare	Negative and Positive assessment	Disease/EU Behaviour /time
Biodiversity	Range of wildlife and plant species	Species/ha
Inputs (fertiliser, machinery, labour)	Purchase cost	£
Outputs (beef cattle)	Sales value	£

Metrics of Sustainability

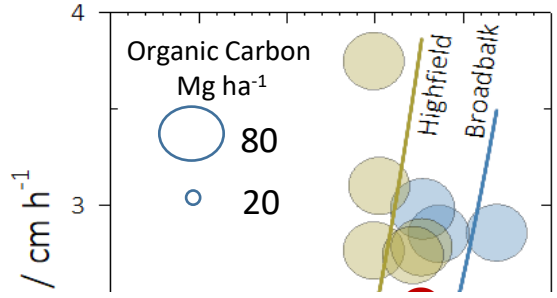
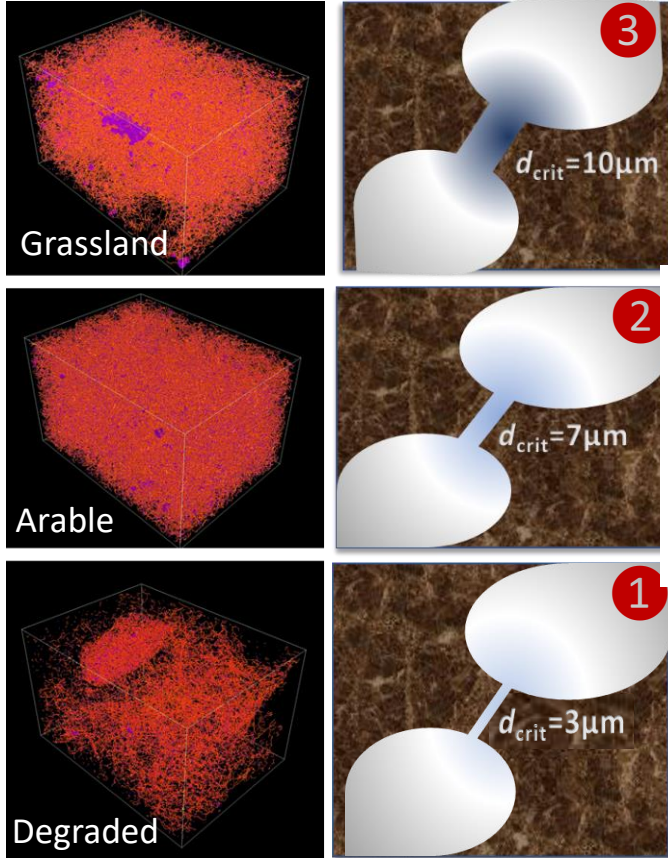
Correlations between soils, environment and production

	SOC	HET	BOT	WAT	STO	LIV
SOC (t/ha)	1					
SOC heterogeneity	0.131	1				
Botanical β -diversity	0.306	0.342	1			
Water discharge (L/ha)	-0.383	0.097	-0.111	1		
Stocking rate (kg day/ha)	0.476	-0.048	0.603	-0.427	1	
Liveweight gain (kg/ha)	0.376	-0.469	0.558	-0.387	0.697	1

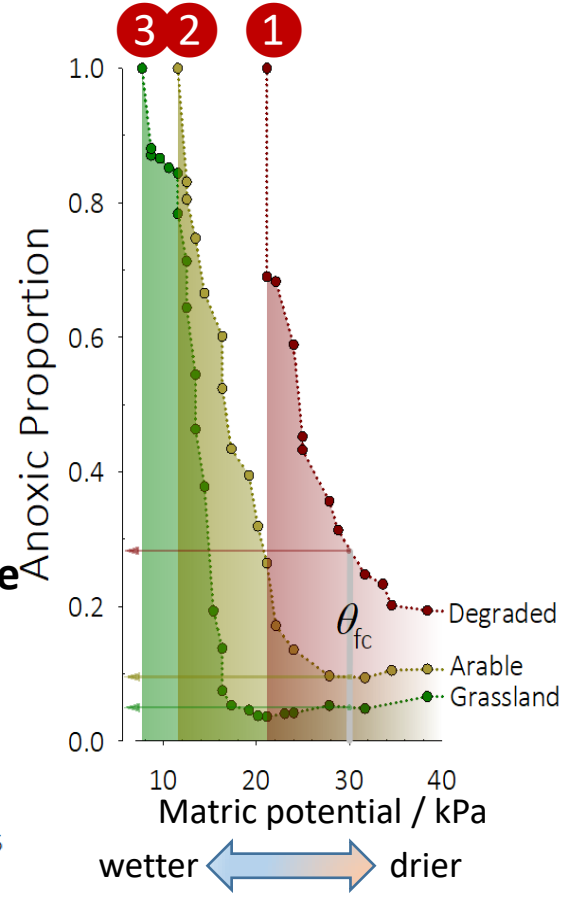
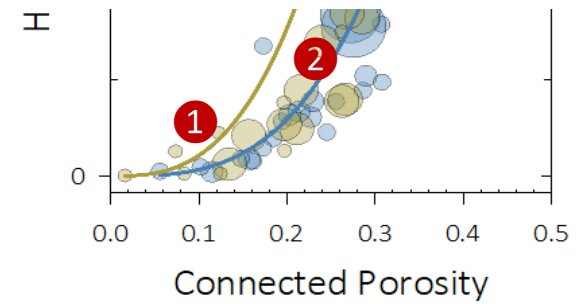
Based on pre-2013 data from 15 catchments at the North Wyke Farm Platform



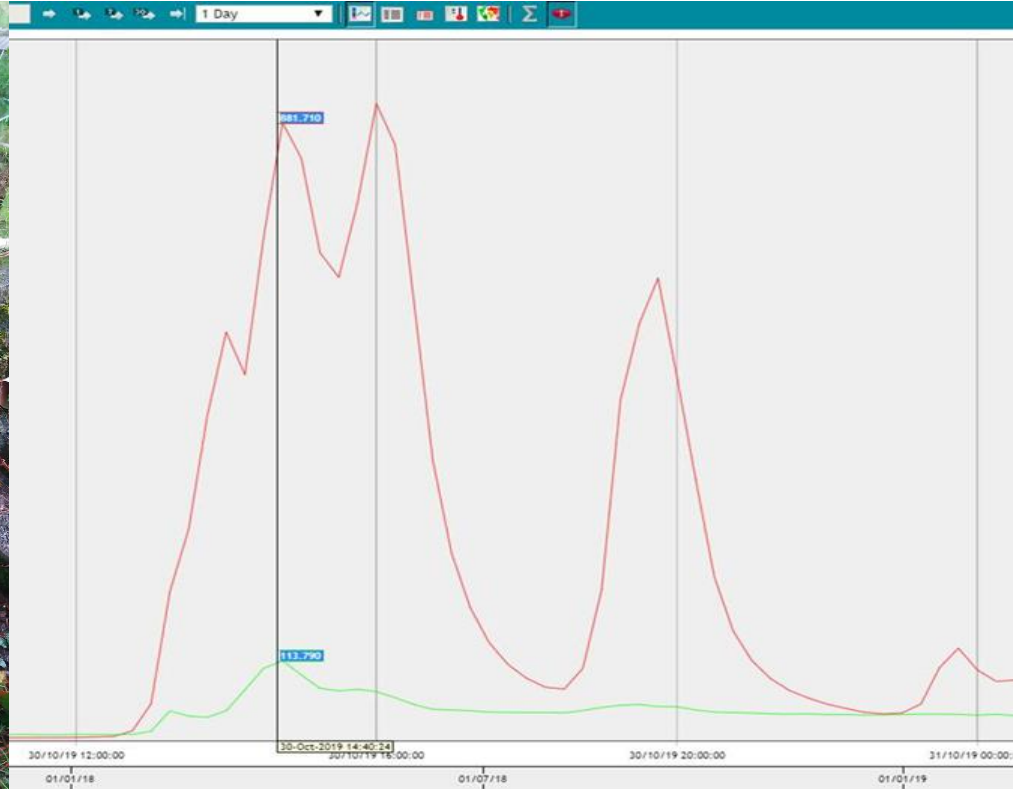
Soil health – Role of grazing livestock



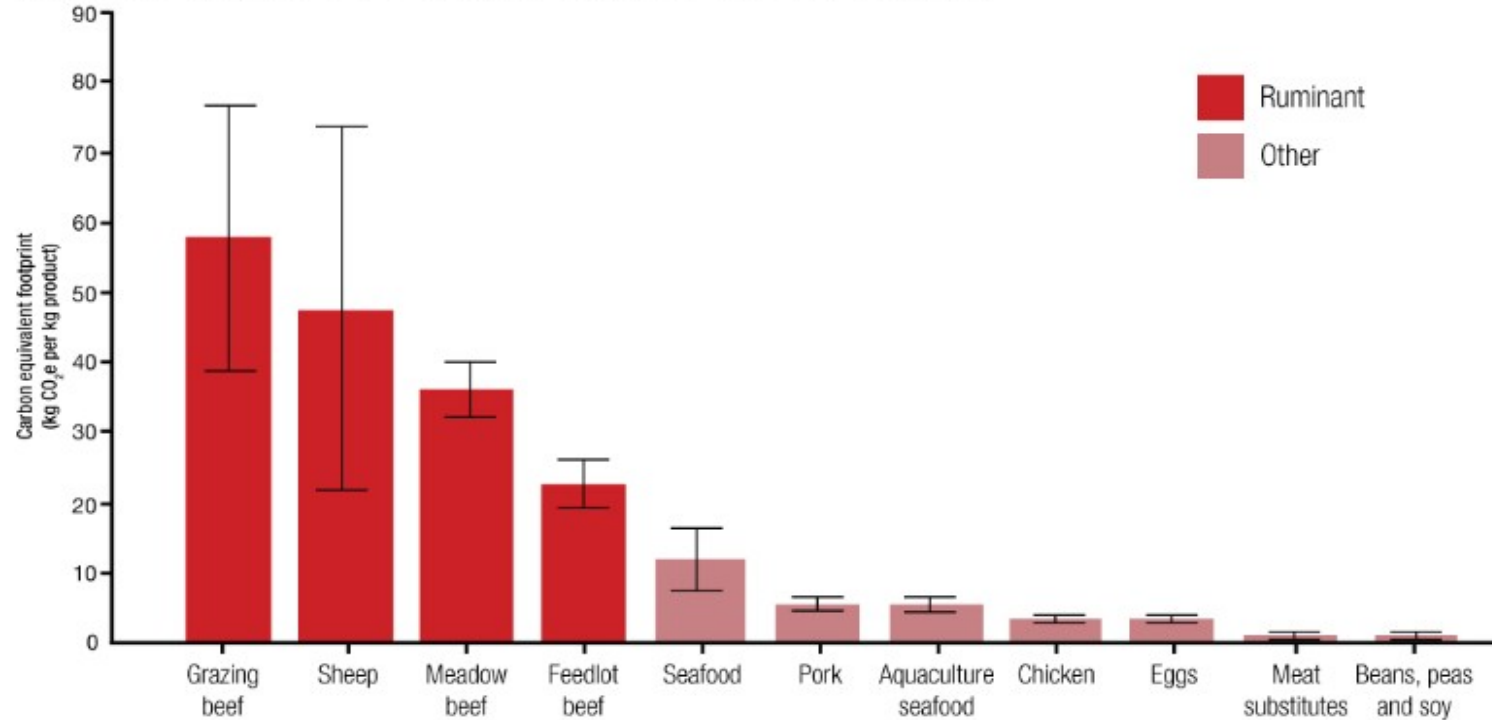
SOC influence on connected porosity regulates not only nutrient flow but gene expression by controlling O₂ diffusion within the soil profile



Soil loss from arable versus grassland soil – North Wyke Farm Platform



Global Warming potential – mass based assessment (CO₂eq/kg product)



Reproduced from Nature Climate Change: Ruminants, climate change and climate policy; January 2014

Accounting for nutritional quality: nutrient index (NI)

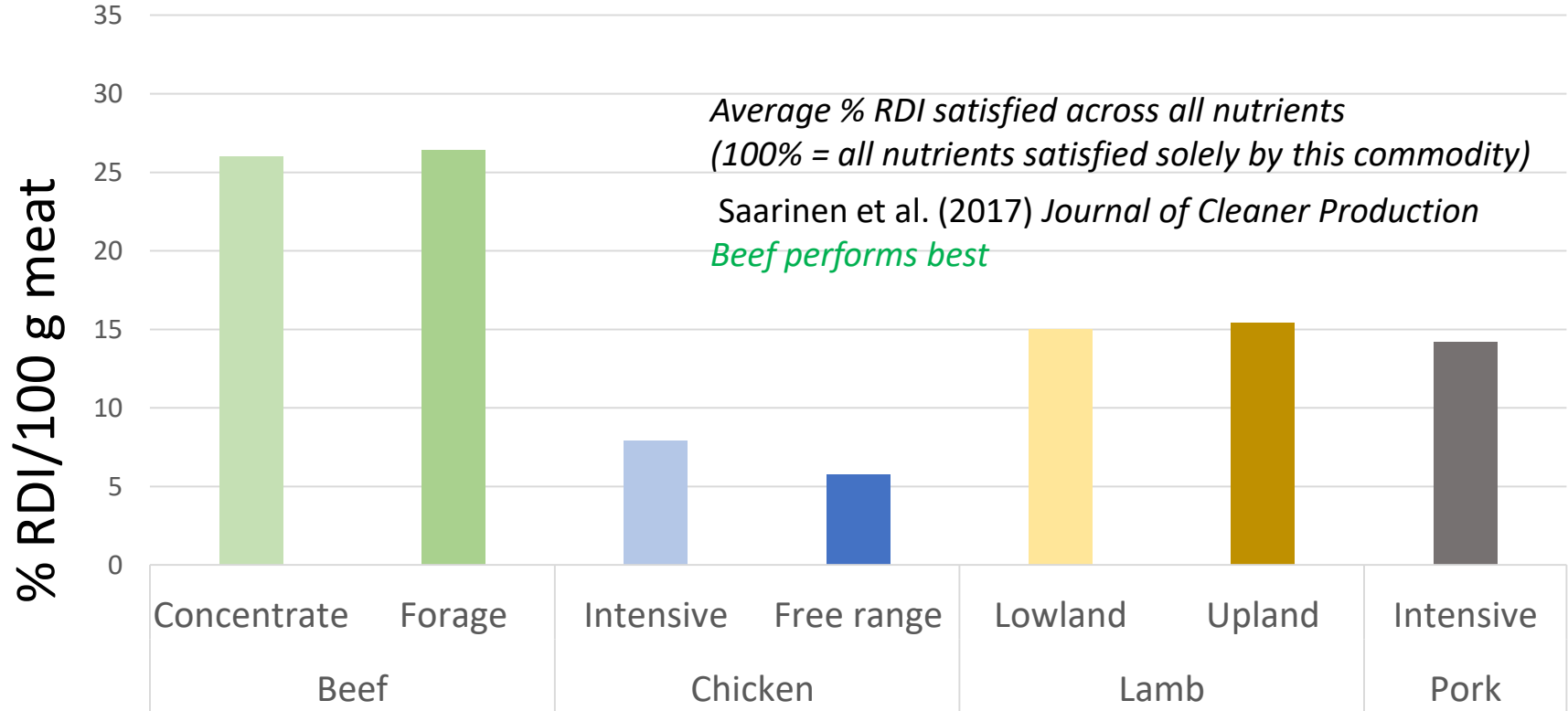
(contents per 100 g meat)

Nutrient	Unit	RDI	Beef		Chicken		Lamb		Pork
			Concentrate	Forage	Intensive	Free range	Lowland	Upland	Intensive
Protein	g	50.25	23.5	23.5	26.3	26.3	20	20	18.6
MUFA	g	37.5	1.13	1.63	3.70	5.44	1.30	1.07	0.85
EPA+DHA	mg	250	3.4	27.4	17.6	14.7	26.4	31.7	14.8
Ca	mg	700	5	5	11	11	12	12	10
Fe	mg	11.75	1.6	1.6	0.7	0.7	1.4	1.4	0.4
Riboflavin	mg	1.2	0.26	0.26	0.15	0.15	0.2	0.2	0.18
Folic acid	µg	200	16	16	9	9	6	6	1
Vitamin B12	µg	1.5	2	2	0	0	1	1	1
Se	µg	67.5	8	8	15	15	3	3	11
Zn	mg	8.25	4	4	1.5	1.5	2	2	1.3
Na	g	6	0.07	0.07	0.08	0.08	0.07	0.07	0.05
SFA	g	25	1.14	1.50	2.43	3.69	1.34	1.21	0.90

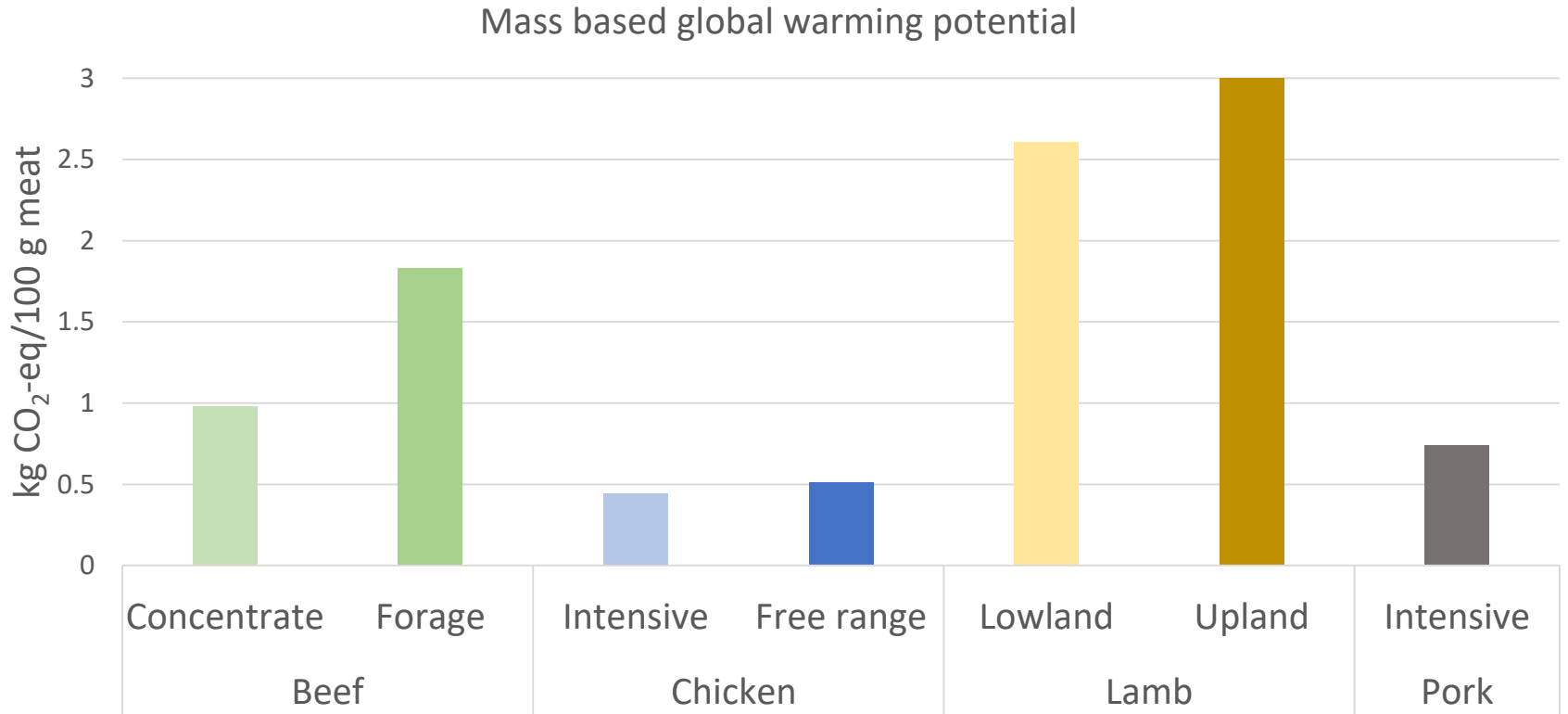
Red: nutrients to be discouraged

Accounting for nutritional quality: nutrient index (NI)

Based on 10 encouraged nutrients - 2 discouraged

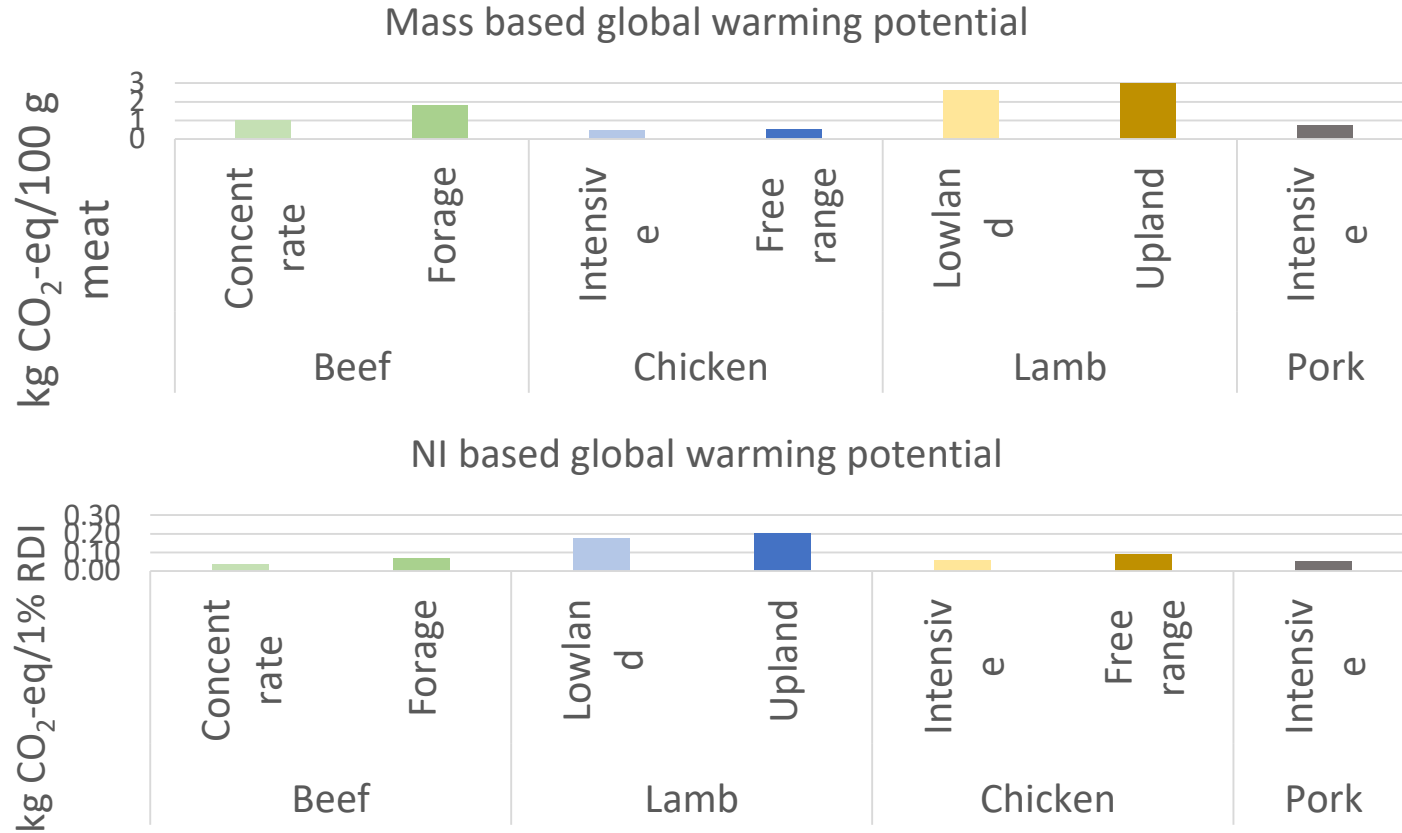


Baseline: conventional GWP (mass-based)



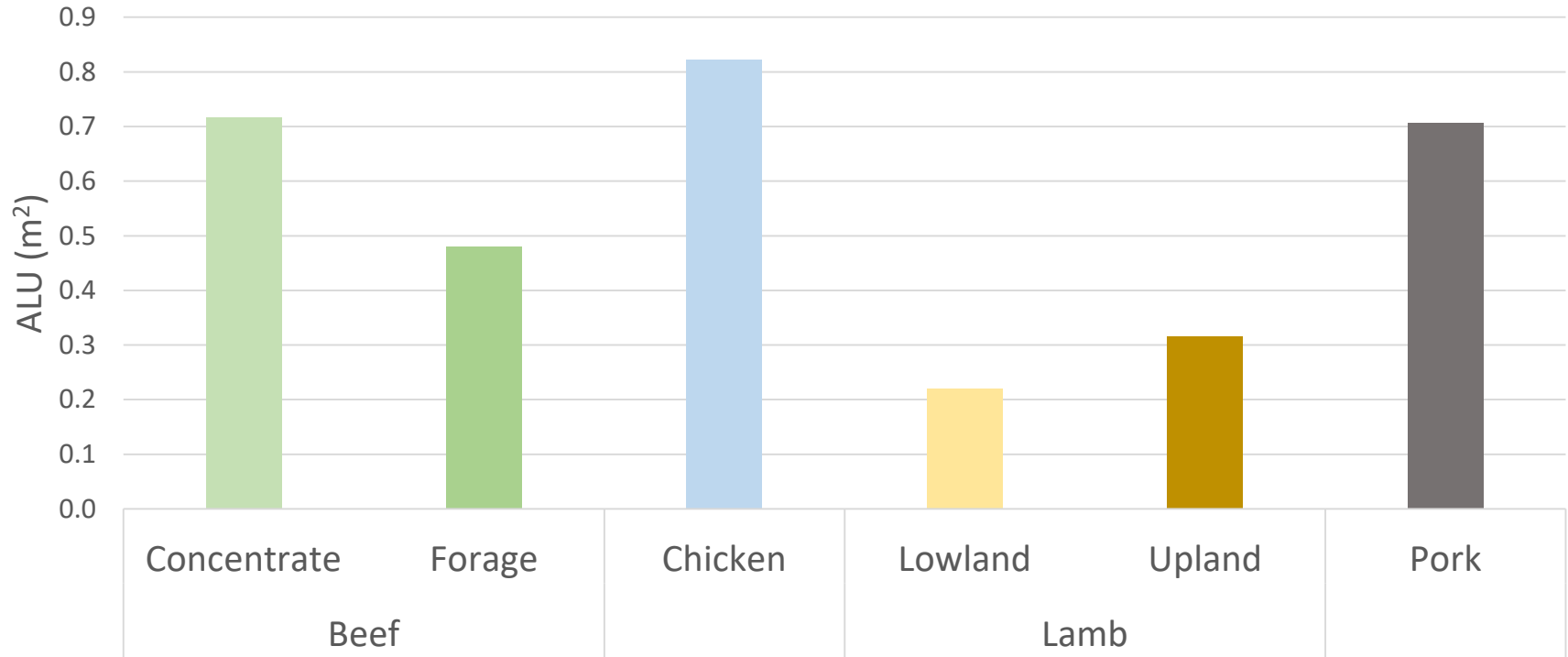
Chicken performs best

Mass-based GWP vs NI-based GWP



Accounting for other metrics: arable land use (ALU)

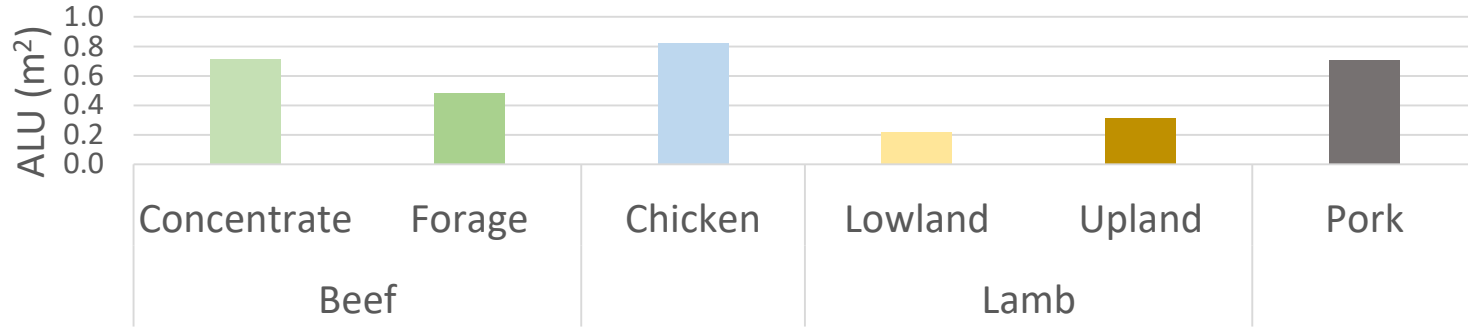
Arable land use per 100 g meat



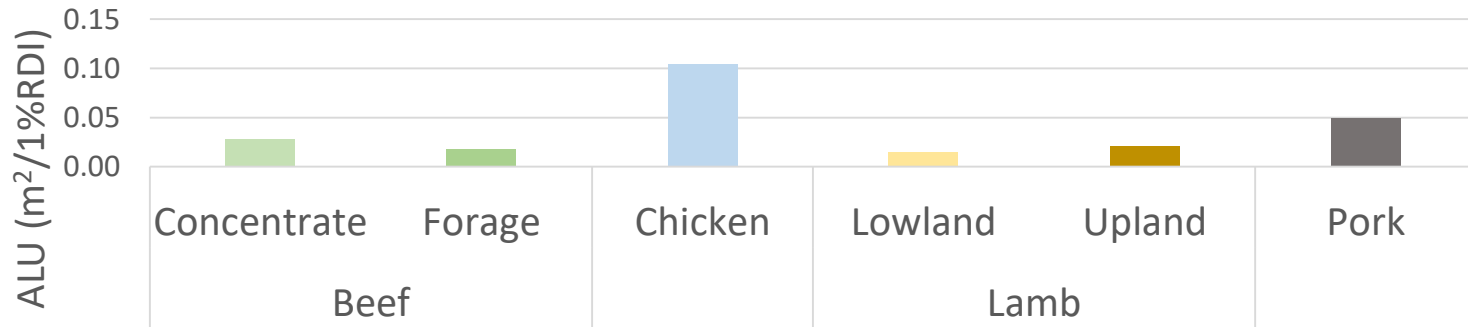
Lamb performs best

Finally: Arable land use (ALU) per NI provision

Arable land use per 100 g meat




NI based arable land use

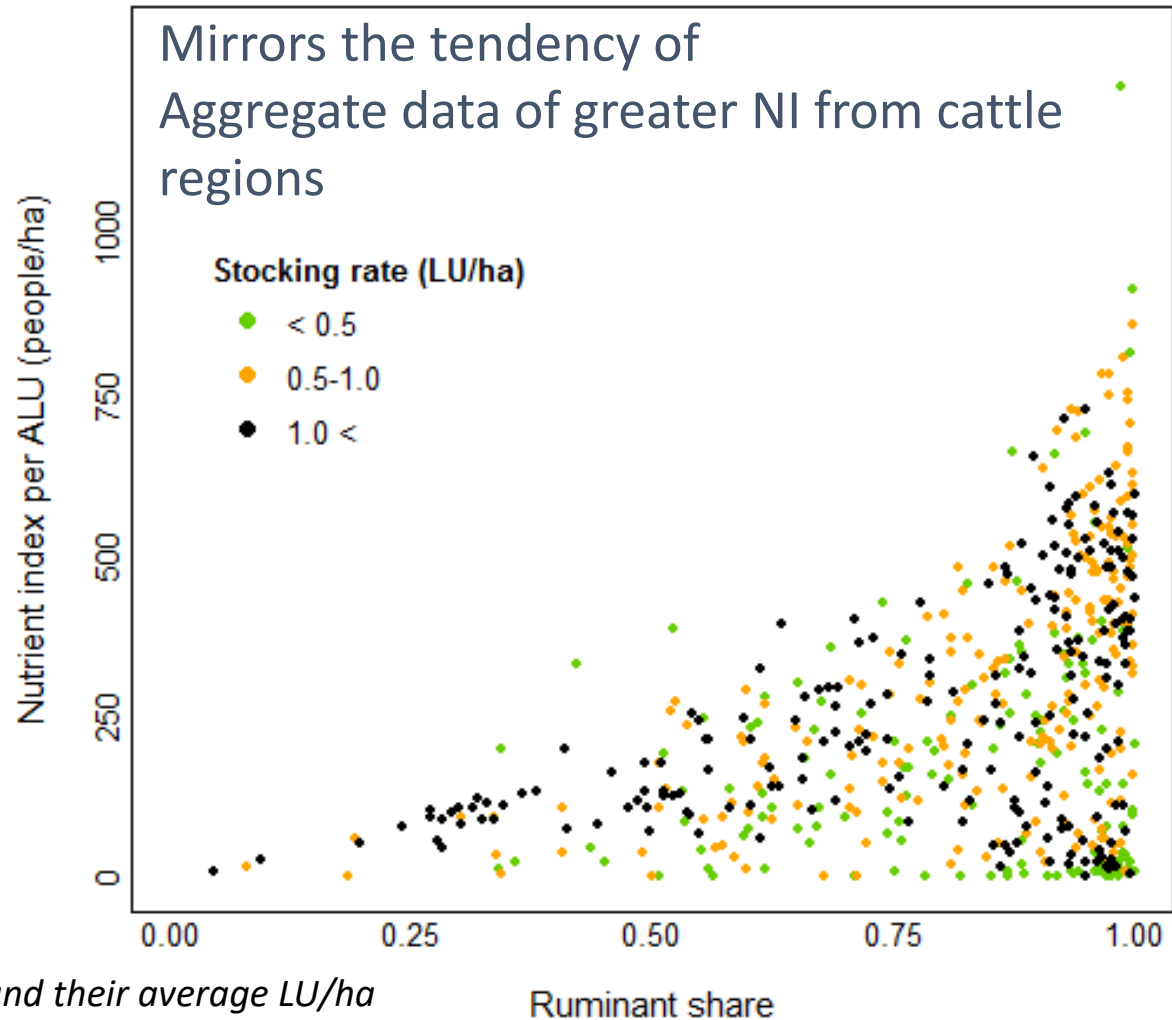


Lamb performs best

Upscaling the framework

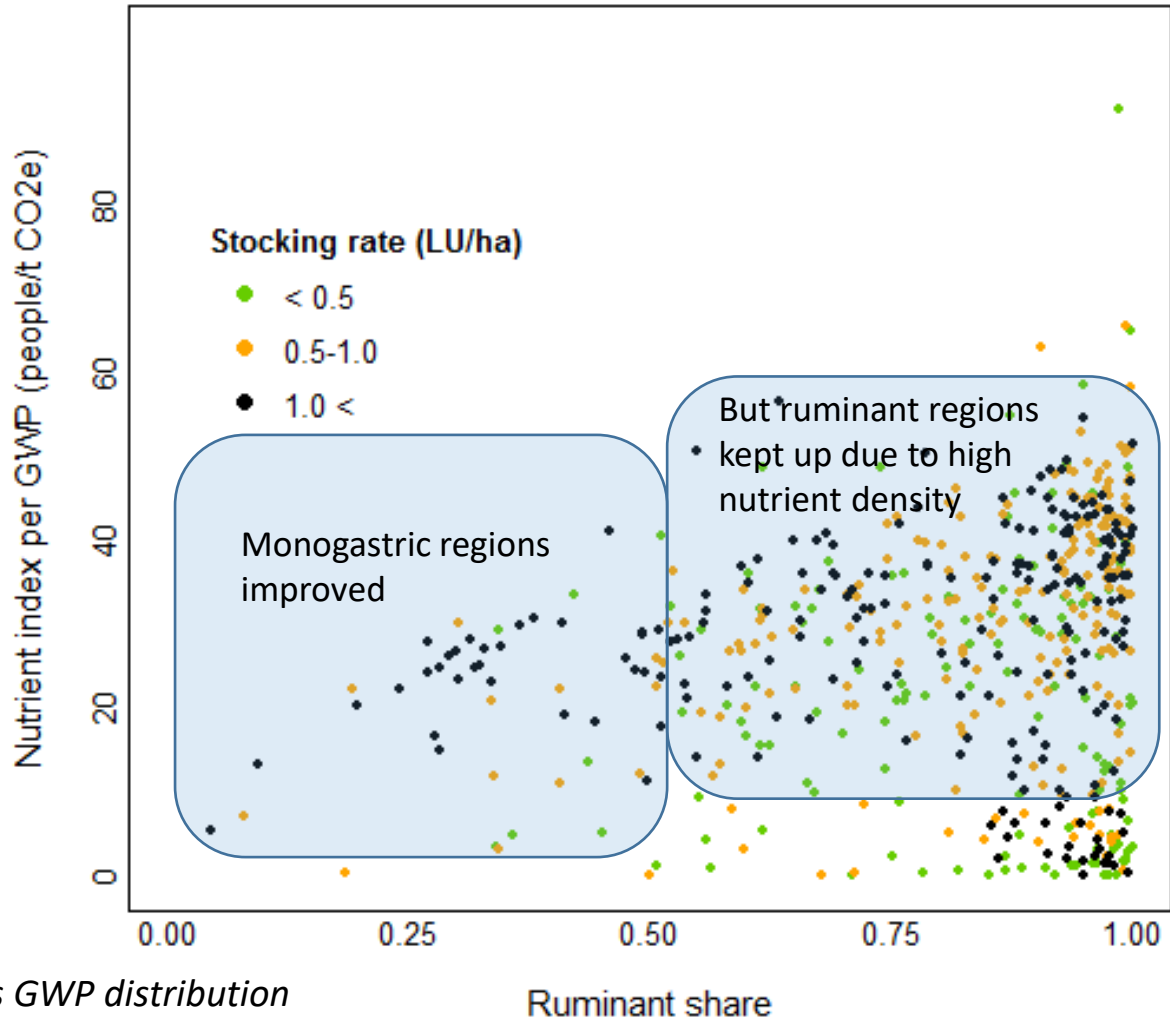
- ❖ **Objective:** to test the hypothesis that ruminants can provide more nutrients for humans per ha of arable land than monogastrics
- ❖ **Case study:** INRA France 
- ❖ **Sample:** 571 agricultural land units (petites régions agricoles)
- ❖ Ruminant share: 0 – 1 based on livestock units
- ❖ NI: accounts for meat, milk and eggs
- ❖ GWP: based on life cycle assessment (LCA)
- ❖ ALU: includes displaced land outside PRA (Tichit et al., 16:45 today)

NI per ALU



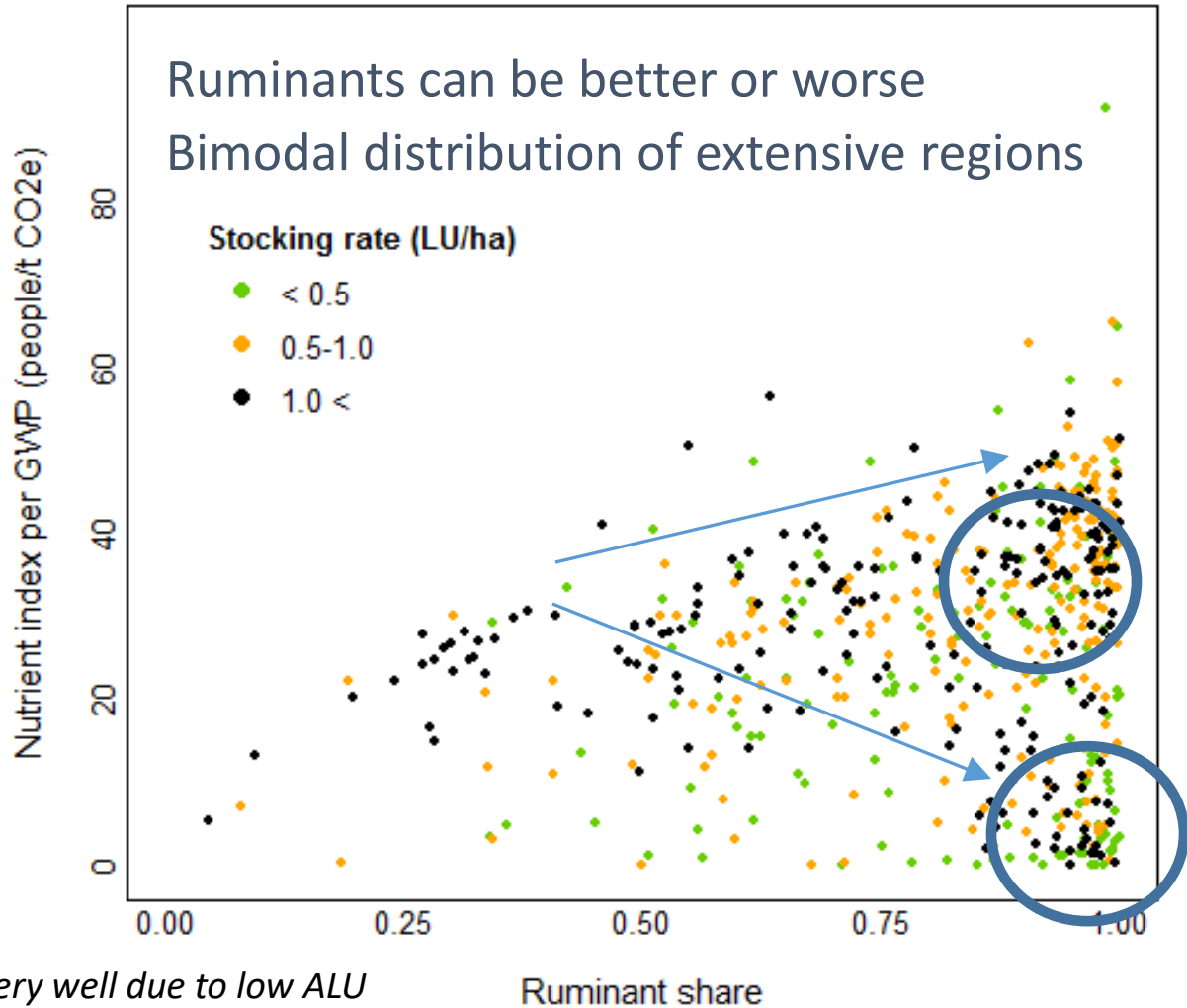
Each dot represents a PRA and their average LU/ha

NI per GWP



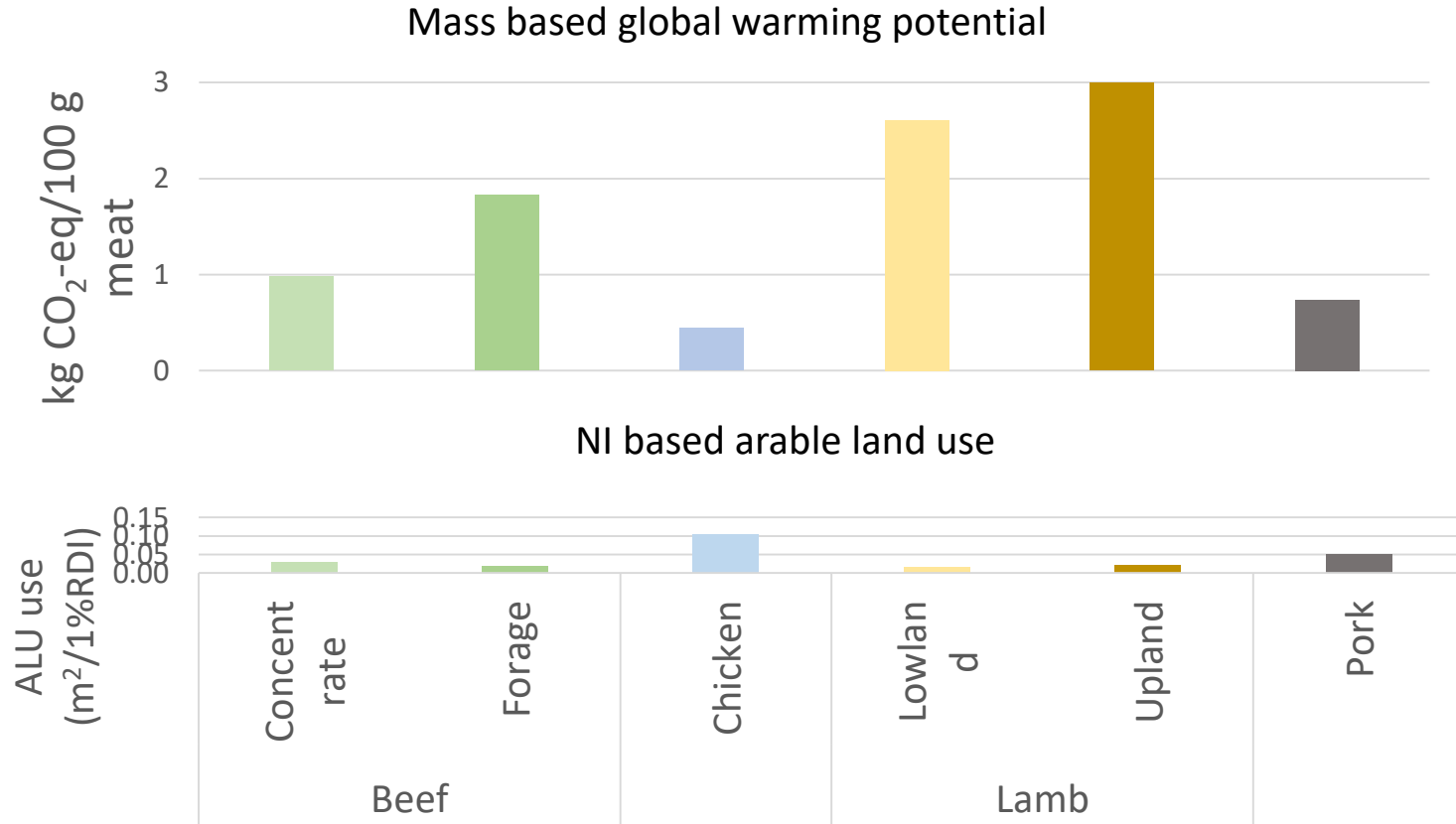
High nutrient density affects GWP distribution

NI per GWP



Extensive regions can perform very well due to low ALU

What is sustainability?



Livestock of course are more than food





Soil to Nutrition Institute Strategic Programme

ROTHAMSTED
RESEARCH

Mechanistic understandin



Micro-scale processes
which drive nutrient
use

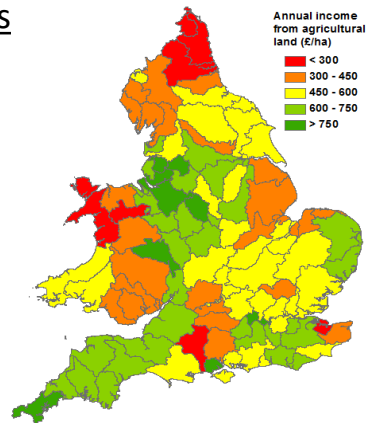
Targeted interventions



Management impacts
on nutrient use

Food Systems Private and public good

Delivering 'fit-
for-purpose'
metrics to
benchmark and
improve
nutrient use





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**GLOBAL FARM
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Towards Sustainable Ruminant Production



www.globalfarmplatform.org



UK Research
and Innovation



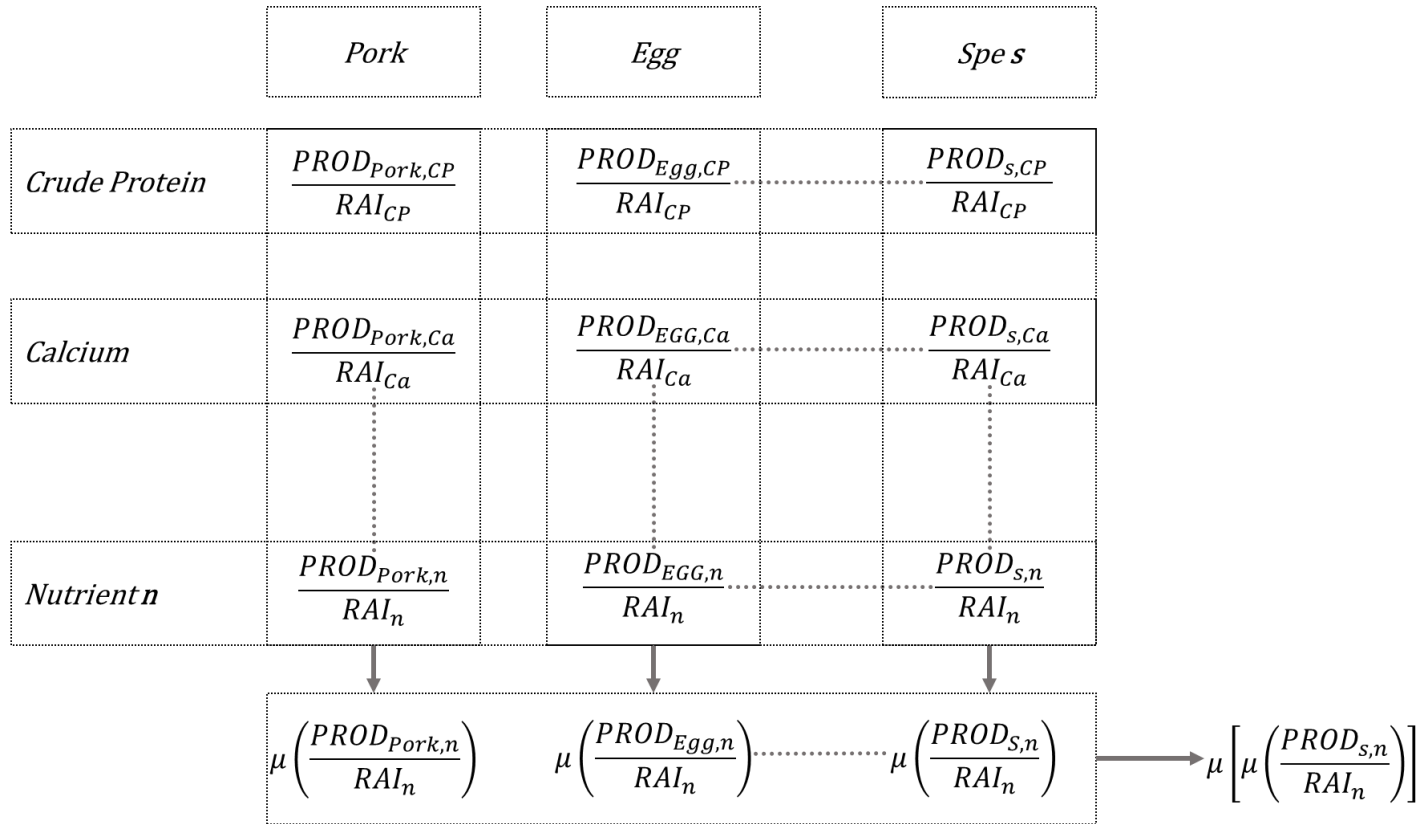
UNIVERSITY OF
ALBERTA



MASSEY
UNIVERSITY

GLOBAL INNOVATION INITIATIVE
Strengthening global research through multilateral partnerships





WELSH FARMING: NEW HORIZONS

#NFUCymru19



The realities of international trade

Dmitry Grozoubski

Founder and Lead Trainer, ExplainTrade.com

Chaired by: John Mercer, Director, NFU Cymru

#NFUCymru19

Trade Policy and Farming

(the 13 slides in 20 minutes version)

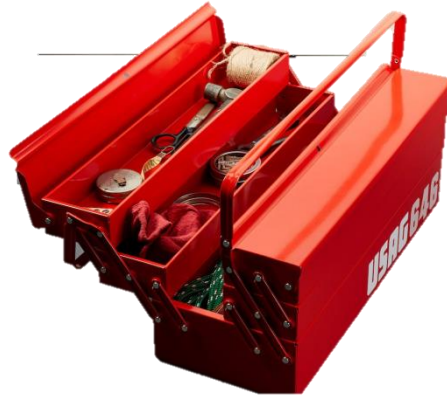


Dmitry Grozoubinski
Founder, ExplainTrade
@DmitryOpines

Trade policy
is a **government
toolbox**



International Trade
policy is **restrictions**
on that toolbox





What are the farming relevant “tools?”

- Tariffs
- Regulations
- Subsidies

Tariffs

- Taxes on Imports
- Either:
 - Per cent of value;
 - Flat rate based on volume; or

• Details

0204 10 - Carcasses and half-carcasses of **lamb**, fresh or chilled :

0204 10 00 10 ▾ - - Of domestic **lamb**

ERGA OMNES (ERGA OMNES 1011)

→ Third country duty (01-07-2000 -) : **12.80 % + 171.30 EUR / 100 kg**

EU's Lamb Tariff

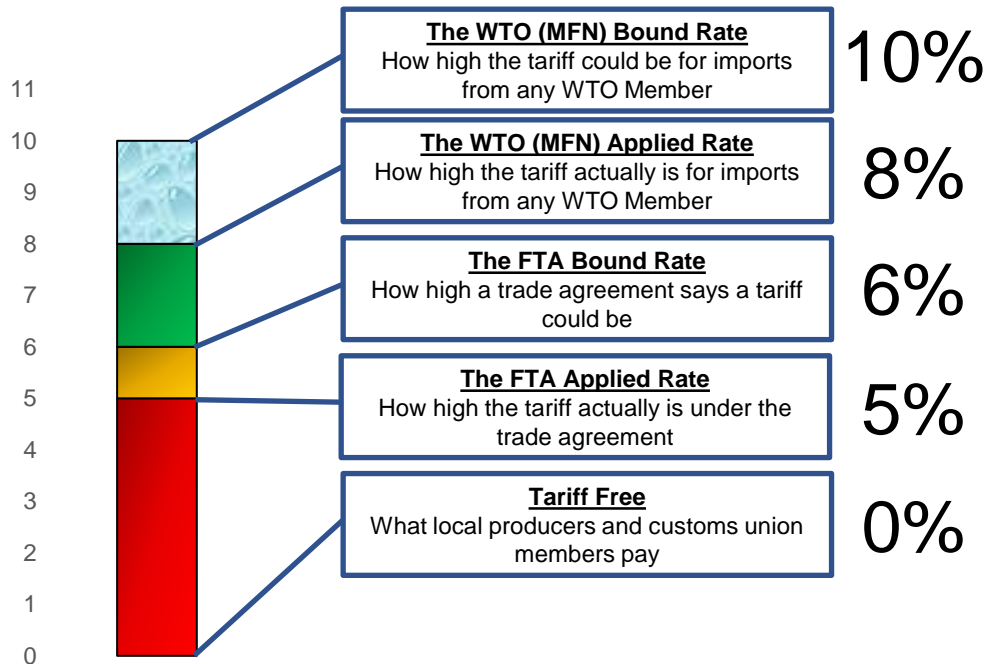


Tool 1: Tariffs – Detecting Nonsense

- Bounds vs Applied and WTO vs FTA
 - How high was it?
 - How high will it be?
 - How high is it for my competitors?

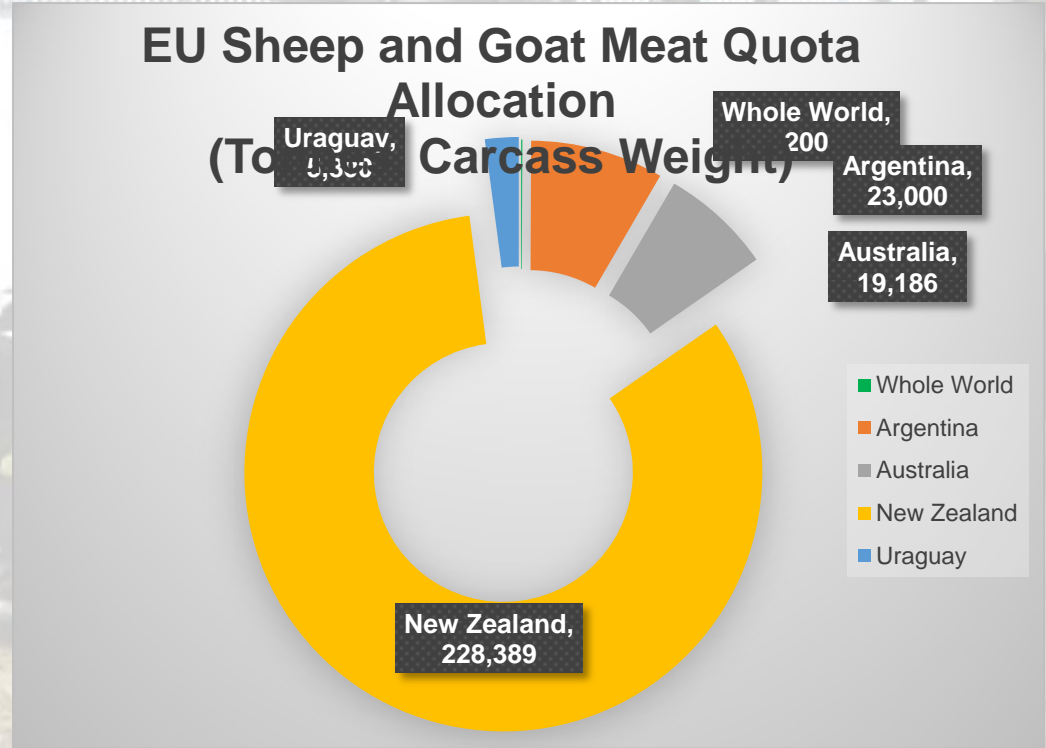


Anatomy of a Tariff



Quotas – Two Tiered Tariffs

- A lower tariff rate, but only for a fixed volume
 - After that, a higher one
- EU Quotas:
 - Country Specific: Can be very large
 - Open to All: Generally very small



Tool 2: Regulations

- Protection vs Protectionism





Tool 2: Regulations

- Protection vs Protectionism
- Regulation is really two questions:

What's Banned?

How do you
prove
compliance?



Rules around Regulation

- Rules for what can be banned:
 - “Legitimate Policy Objective”
 - Protect plant and animal health in own territory
 - “Non-discriminatory”
 - “Established science”
 - “Not a disguised barrier to trade.”

Regulations in Trade Negotiations

- About the process and approach



Tool 3: Subsidies

- Under international trade rules:
 - The government can subsidize farming
 - A lot



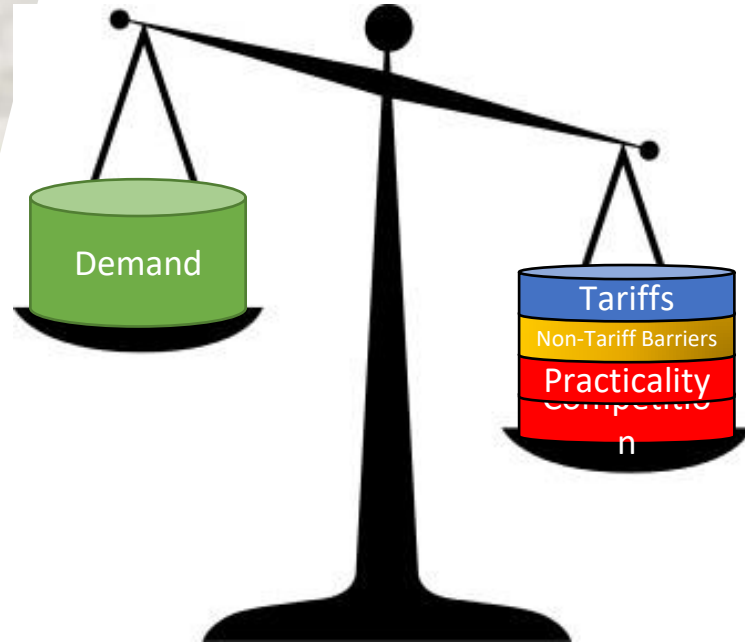
Subsidy Types

- Non-Production Linked Payments** → **Unlimited**
- Production Limiting Payments** → **Unlimited**
- Production Linked Payments** → **Generously Limited**
- Export Subsidies** → **Banned**

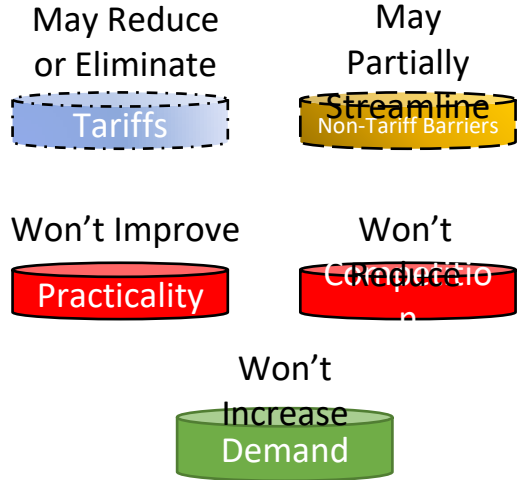




What can an FTA do for a non-viable export?



An FTA



A group of black and white cows are in a barn. Some are standing and some are lying down on a bed of straw. The barn has a metal roof and wooden walls. The text "... and those are the basics" is overlaid in the center of the image.

... and those are the basics

WELSH FARMING: NEW HORIZONS

#NFUCymru19



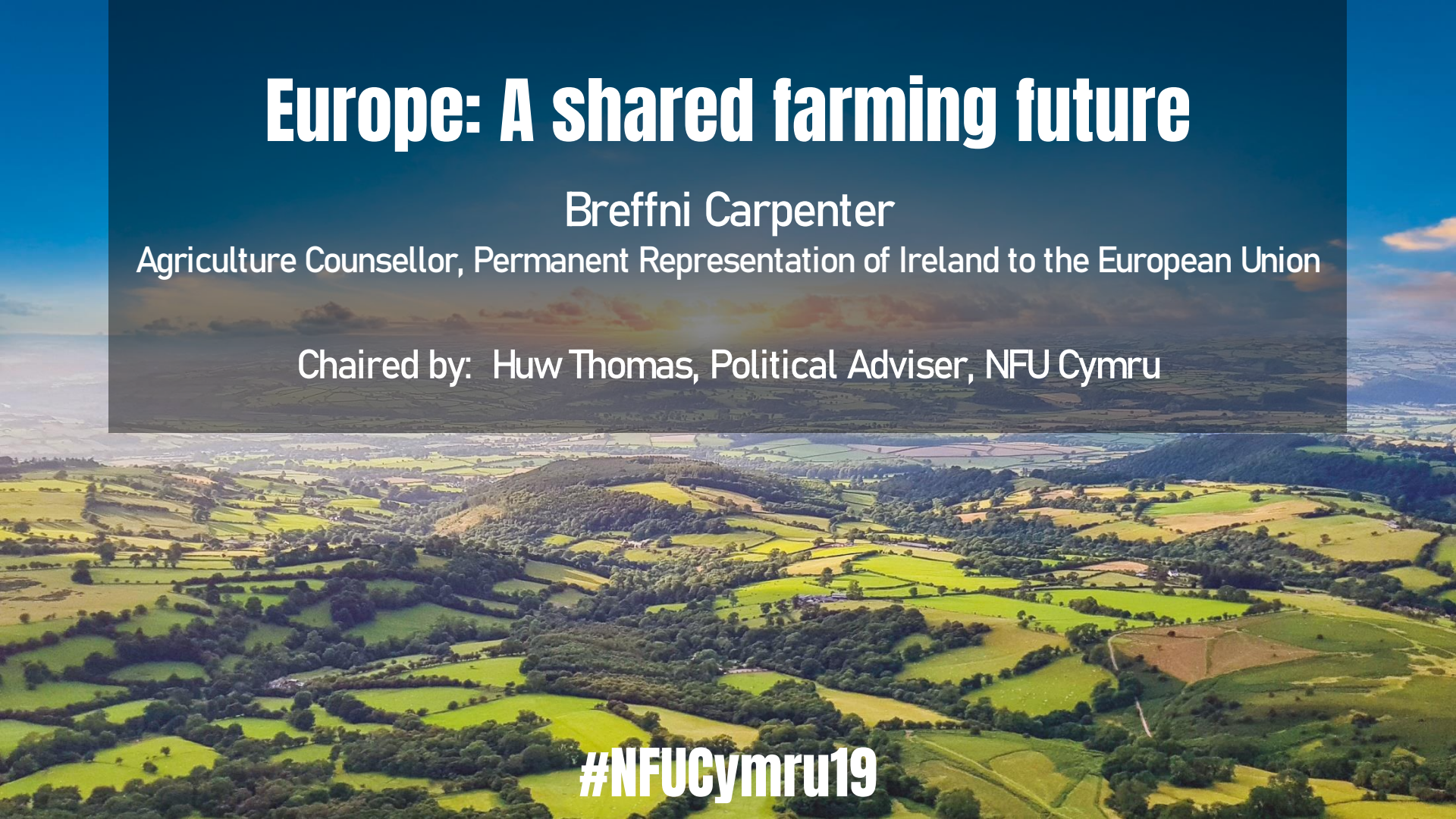
Europe: A shared farming future

Breffni Carpenter

Agriculture Counsellor, Permanent Representation of Ireland to the European Union

Chaired by: Huw Thomas, Political Adviser, NFU Cymru

#NFUCymru19



Europe: A shared farming future...?



Breffni Carpenter
Permanent Representation of
Ireland to the EU

Characteristics of the agriculture sector vary widely between countries, the main challenges are broadly the same:

- Lagging farm incomes
- Resource constraints (Land, Water)
- Environmental/Climate (labelling?)
- Rapidly increasing future demand for food



Fundamental shift in Supply-Demand balance



- ▶ Demand!
- ▶ Population, Income increasing
- ▶ China and others eating more meat, dairy
- ▶ Shift to Urban Living
- ▶ Bio-energy use growing
- ▶ Food Demand +60% by 2050



- Supply!
- Land & Water constraints
 - Government policies:
 - Price, stocks, insurance
 - Trade
 - Environment
 - Climate Change



Increased volatility

Irish Agri -Food

Employment 8 %

Number of farm
families
130,000

UK/Ireland Agri Food
Trade (Global Macro
Numbers)
10Bn

Article 50

the applicant State. This agreement shall be submitted for ratification by all the contracting States in accordance with their respective constitutional requirements.

Article 50

1. Any Member State may decide to withdraw from the Union in accordance with its own constitutional requirements.
2. A Member State which decides to withdraw shall notify the European Council of its intention. In the light of the guidelines provided by the European Council, the Union shall negotiate and conclude an agreement with that State, setting out the arrangements for its withdrawal, taking account of the framework for its future relationship with the Union. That agreement shall be negotiated in accordance with Article 218(3) of the Treaty on the Functioning of the European Union. It shall be concluded on behalf of the Union by the Council, acting by a qualified majority, after obtaining the consent of the European Parliament.

Taking Back Control!

Referendum on the United Kingdom's membership of the European Union

Vote only once by putting a cross in the box next to your choice

Should the United Kingdom remain a member of the European Union or leave the European Union?

Remain a member of the European Union

Leave the European Union



**If you don't
know where
you're going
any road
will get you
there.**

29 March 2017
Notification but no clear plan

United Kingdom's Red Lines



Leaving Customs Union



Leaving Single market

Trading on WTO terms?



➤ Leave EU Single Market/Customs Union

- ❑ Political declaration of October 2019...
- ❑ It's a Framework for our future relationship which envisages a "*FREE TRADE AREA*" with a level playing field and deep regulatory and customs cooperation.
- ❑ FTA to ensure no tariffs, fees, charges or quantitative restrictions across all sectors.
- ❑ Aspires to single SPS entity...

But,... But,... But,....

➤ Fall out of EU FTAs

- ❑ Assuming Withdrawal Agreement Bill is passed, we reach “*The end of the beginning*”
- ❑ *Transition (i.e. the Status Quo) until 31st December 2020*
(extendable on request)
- ❑ *Negotiations on Future Relationship as set out in Political Declaration*

Negotiate ambitious FTAs

- *Free Trade Agreements take time to negotiate - one took up to 20 years!*
- *The Politics of EU FTAs: Trade-off (infighting) between Member States offensive and defensive interests.*
- *EU Member States and European Parliament must agree on Commission's negotiating mandate - this also takes time!*
- *The EU has been negotiating FTAs for decades....
experience counts!*



“Don’t underestimate the difficulties of the process of ratification of a future UK-EU trade deal and other agreements the UK must negotiate in the coming years. If it is not ratified, we return to zero.”

Michel Barnier, Oct 2019



And, as Peter Sutherland is reported to have said after his first briefing session as GATT Director General...



WELSH FARMING: NEW HORIZONS

#NFUCymru19



Technology: The future of farming

Sam Watson Jones

Co-Founder, Small Robot Company

Dr Andrea Graham

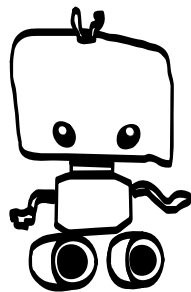
Head of Policy Services, NFU and 'The Future of Food 2040' Author

Campbell Mauchan

Head of UK Operations, AgriWebb

Chaired by: Aled Jones, Deputy President, NFU Cymru

#NFUCymru19



Small Robot
Company

Every Plant Matters

A photograph of a rusted red tractor and other farm equipment, including a plow, overgrown with weeds and grass. The scene is set in a rural area with a body of water in the background. The text is overlaid on the image.

THE THIRD AGRICULTURAL REVOLUTION IS DEAD

Arable farming stopped working in 1990.

That's when yields stopped trending upwards.

That's when costs started growing faster than revenues.

FARMS AREN'T WORKING... BUT FARMERS ARE CHANGING

-
£180/Ha

How much an average farm will lose in
2020-2021

85%

Arable farms unprofitable without
subsidy

£2.1bn \$240bn

UK arable subsidies 2018 - 64% of TOTAL
farm income

800%

Increase - zero till farming since
1999

917%

Increase in regenerative farming 2018-
2050

\$5.4bn

Value of precision farming market 2019

Creating a

opportunity

The Aga sessions

Detailed qualitative research with 100 farmers.

Farmers can see the problems.

Farmers not afraid of tech.

But... farmers ARE afraid of the tech failing.

Farmers can't afford the initial outlay.



LONG LIVE THE

4th AGRICULTURAL REVOLUTION

3RD

Heavyweight
High cultivation
Per field
intelligence
Mass application
Nutrient draining
Unsustainable

4TH

Lightweight
Minimum cultivation
Per plant
intelligence
Precision application
Nutrient neutral
Sustainable

mate value generated of \$800 bn if all of the technologies are fully adopted globally b

MEET THE ROBOTS



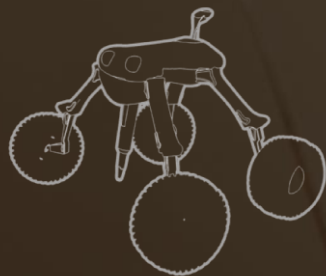
TOM

Per plant mapping and monitoring



WILMA

Data analysis and
decision engine



DICK

Weed, pest and disease control



HARRY

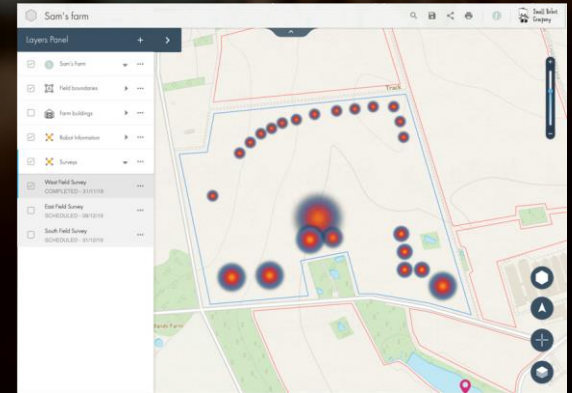
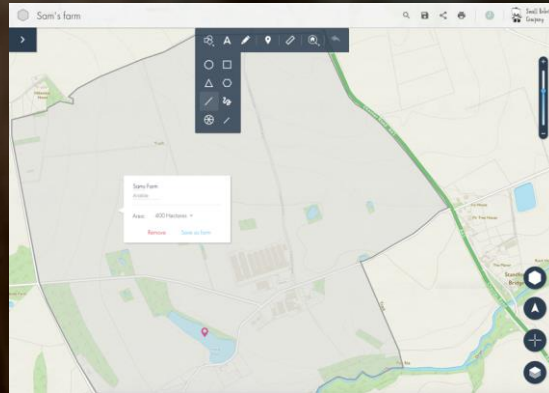
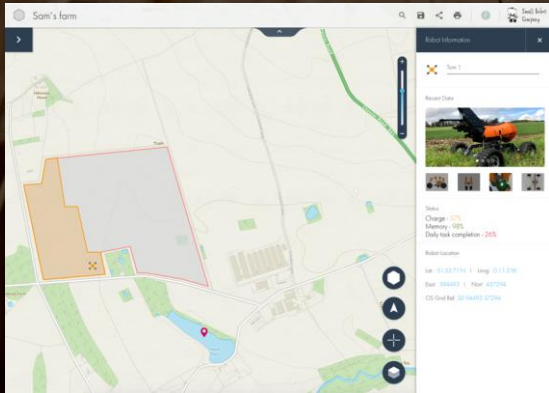
Planting and feeding

WILMA IS THE BOSS

Takes Tom's data and turns it into instructions for Dick and Harry

She is a distributed operating system that uses AI and data analytics to deliver per-plant intelligence on a farm scale.*

Wilma will be ready to go in October.

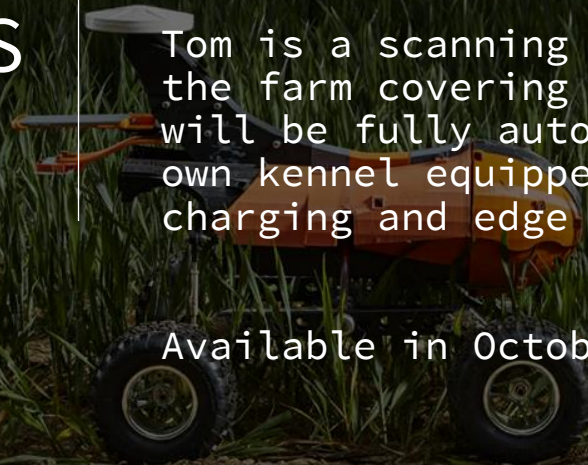


TOM IS CURIOUS

Constantly gathers per plant
data

Tom is a scanning robot that lives on
the farm covering 20 Ha/day. Soon he
will be fully autonomous, living in his
own kennel equipped with battery
charging and edge processing.

Available in October.





DICK IS RUTHLESS

Kills each weed individually
with lightning

Dick uses RootWave's electric weeding system. He is instructed by Tom's data and Wilma's intelligence. Dick is the first time a farmer doesn't buy a chemical.

Available in Oct 2021



HARRY IS NURTURING

Plants each seed precisely

Harry is a lightweight planting robot covering 20Ha/day without disturbing the soil.

Harry is the first time a farmer doesn't need to buy a plough.

Harry will be available in Oct 2022

DELIVERY SCHEDULE – October 2019

Stage 1 -In-lab
PoC



HARRY

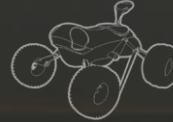
Stage 2 –
Infield trials



DICK

WILMA AI

Stage 3 –
Productionisation



TOM

WILMA WEED

WILMA INTERFACE

Stage 4 –
Manufacture

THARSUS

DELIVERING TO
300Ha
GENERATING
REVENUE

DELIVERY SCHEDULE – Jan 2022

Stage 1 -In-lab
PoC

PRECISION SPRAYING

FERTILISER -
IRRIGATION

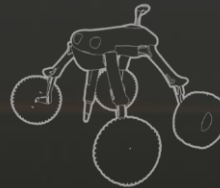
Stage 2 -
Infield trials



HARRY

WILMA AI

Stage 3 -
Productionisation



DICK

WILMA CROP HEALTH

Stage 4 -
Manufacture

THARSUS



TOM

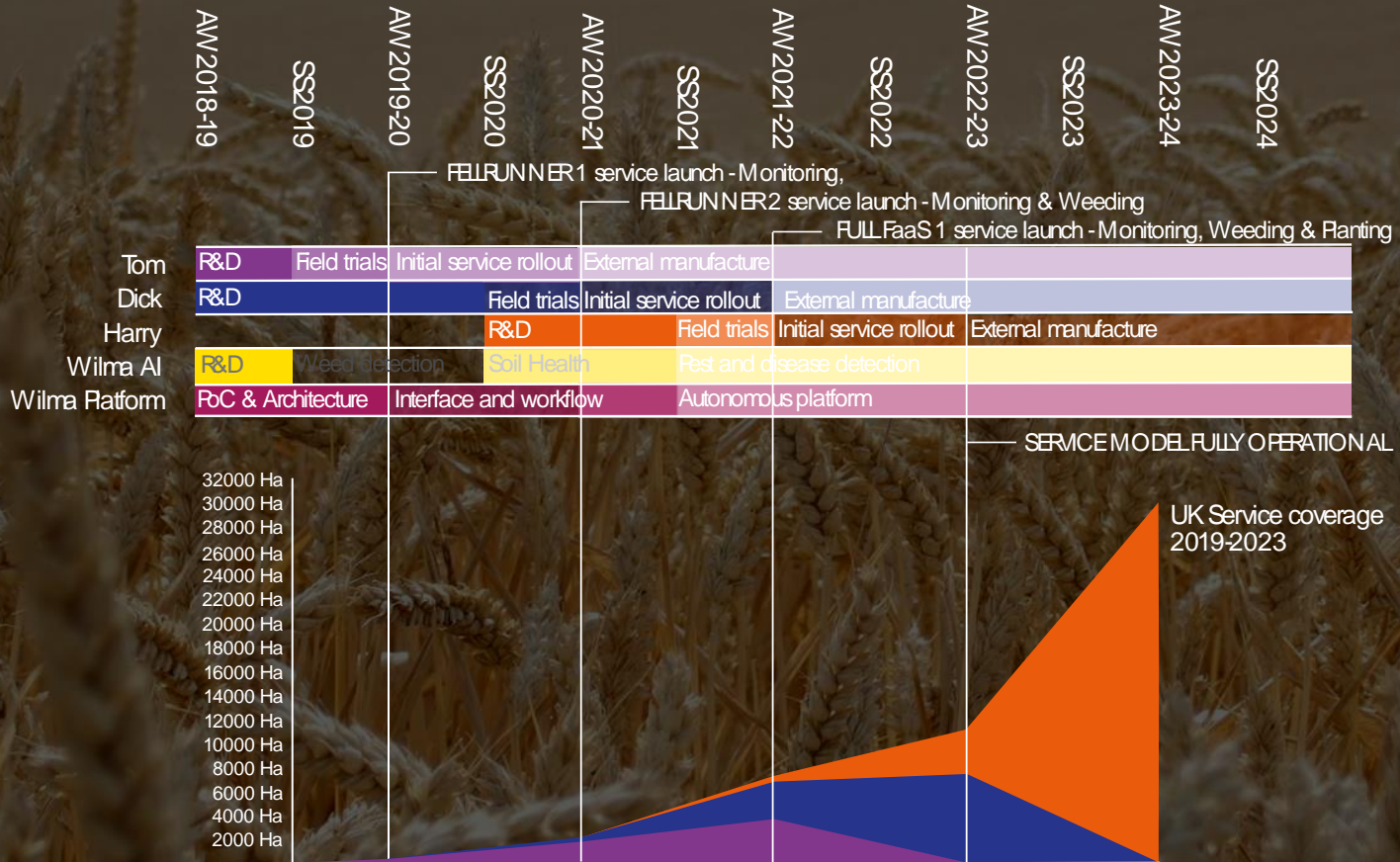
WILMA WEED

WILMA INTERFACE

GENERATING REVENUE

OPERATIONAL PROFIT

SERVICE DELIVERY TIMELINE



OUR BUSINESS MODEL

WE KNOW WHAT'S IMPORTANT TO FARMERS

Reliability and price of service. Maintaining or improving yields. Low barrier to entry.

WE KNOW HOW FARMERS BUY

A long term relationship and building of trust. Trialable, gradual adoption.

WE KNOW WHAT FARMERS FEAR

Risk of tech obsolescence. Machinery they can't fix. High level of capital investment.

SO WE INVENTED FaaS

Per hectare, end to end service - hardware and software

No capital outlay with no risk of obsolescence

Great customer service through regional hubs and ongoing, online and on-farm presence

ECONOMICS OF AN ARABLE FARM

Meet Sam of Howle Manor Farm - 450 Ha arable

Sam currently spends

60 ha of wheat. Yield 9t/ha. Price
£150/t

Revenue (incl. straw) - £87,600

Seeds / ferts / sprays - £30,600

Labour + Machinery - £31,500

Overheads - £37,000

P/ L - (-£11,500)

With Small Robots, Sam will spend

60 ha of wheat. Yield 9t/ha. Price £150/t

Revenue (incl. straw) - £87,600

Seeds / ferts / sprays - £18,540 (£12,100 saving)

Labour + Machinery - £6,551 (£25,000 saving)

Overheads - £23,000 (£14,000 saving)

Small Robot costs - £24,000

P/ L +£15,509

OUR CUSTOMERS

We are by farmers for farmers. Over 120 farmers have invested in us.

20 farms
8000 Ha
Prepaid
customers

70 farms
20,000 Ha
UK Farmers who
have signed n
MoU

120 farms
80,000 Ha
UK, US and Canadian
Farmers who have
invested in Small
Robot Company.

177m arable
farms
6.2bn Ha
Total global
addressable audience

TARGET 200-1000 Ha arable farms that are using regenerative practices such as no-till.

MARKET

Initially UK, then US and Canadian farm cooperatives

OUR TARGET AUDIENCE

We will operate initially in the UK, US and Canada

We aim to capture 1.5% of UK, Kansas, Nebraska Iowa and Saskatchewan arable.

This means we will be ...generating ...operating on

£169.2m

per year

766k

hectares

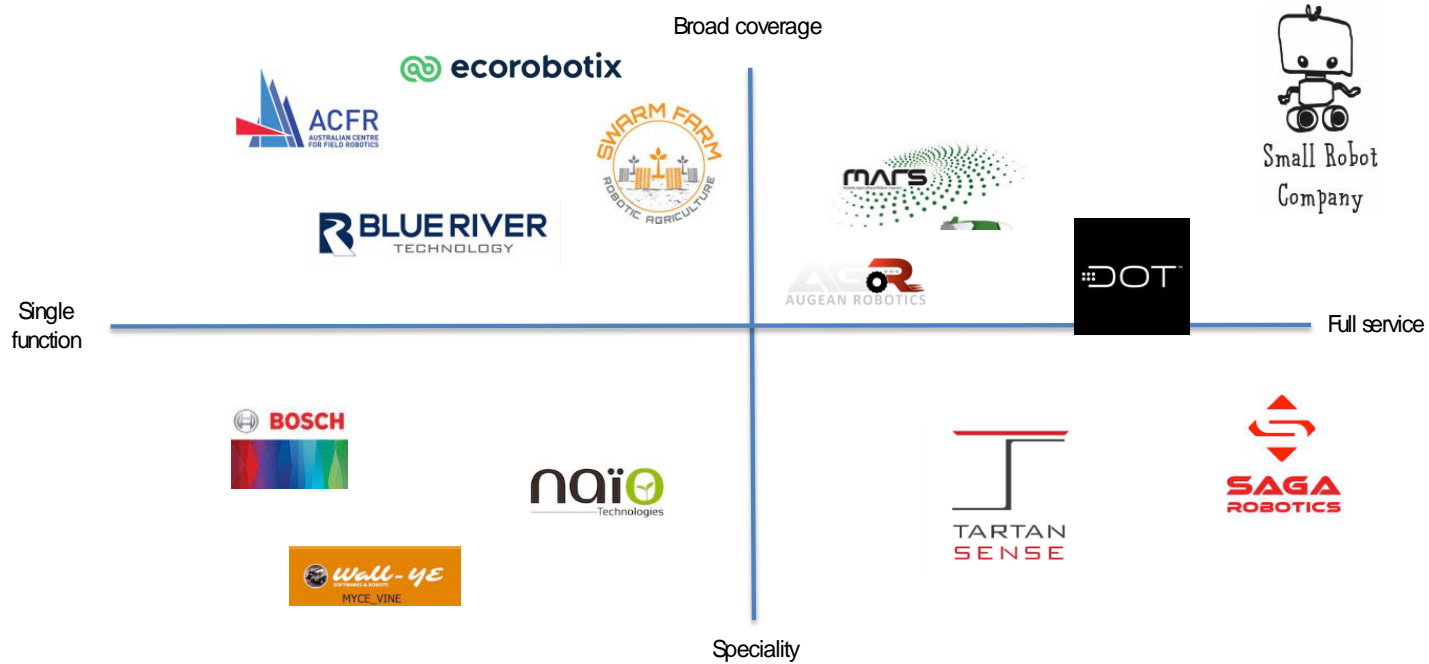
And we only need

2188

customers

...and we know 120 of them already.

THE COMPETITION



WHAT DO WE NEED TO GET RIGHT?
HOW ARE WE DOING AT THEM?

Selling to
farmers

Identifying the
customer need
Evolving a brand
Building
relationships

Answering
high tech
problems

Forming the right
questions
Creating an
experience
Setting the right
challenges

Building the right
team




Production
of
reliable
robotics
at scale

Knowing what we can
do...


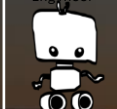







...and what other
people do better

HOW DOES OUR TEAM MAKE THIS HAPPEN?

Selling to farmers

<p>Head of Consulting</p>  <p>Sam Watson-Jones Co-Founder 4th Gen Farmer</p>	<p>CMO</p>  <p>Sarah Mander Ex-Babel AdMob - (\$650m)</p>
<p>Head of Growth</p>  <p>Humpage Startup CFO Ex-Foregenix</p>	

Answering high tech problems

<p>Lead Mechanical Engineer</p>  <p>Ray King Ex-Harper Adams Ex-9CB</p>	<p>Lead Robotic Engineer</p>  <p>Dr Tom Burrell ROS and Autonomy</p>	<p>AI Advisor</p>  <p>Aida Mehonic Turing Institute J.P Morgan</p>	<p>Programme Lead</p>  <p>Emma Young Ex-Qinetic Ex-Spaceship Co.</p>	<p>Head of Experience</p>  <p>Ben Scott Robinson Co-Founder CD - Sapient</p>
<p>Lead Electronic Engineer</p>  <p>Catherine Daniels Robust systems 30 yrs experience</p>	<p>Lead Software Engineer</p>  <p>LaNave Enterprise Dev Geospatial</p>	<p>Head of Robotic</p>  <p>30 Alcott Ex-OS Tech Labs Ex-Qinetic</p>	<p>COO</p>  <p>Catherine Pratt Ex-SSE Hardware/IoT</p>	

Production of reliable robotics at scale



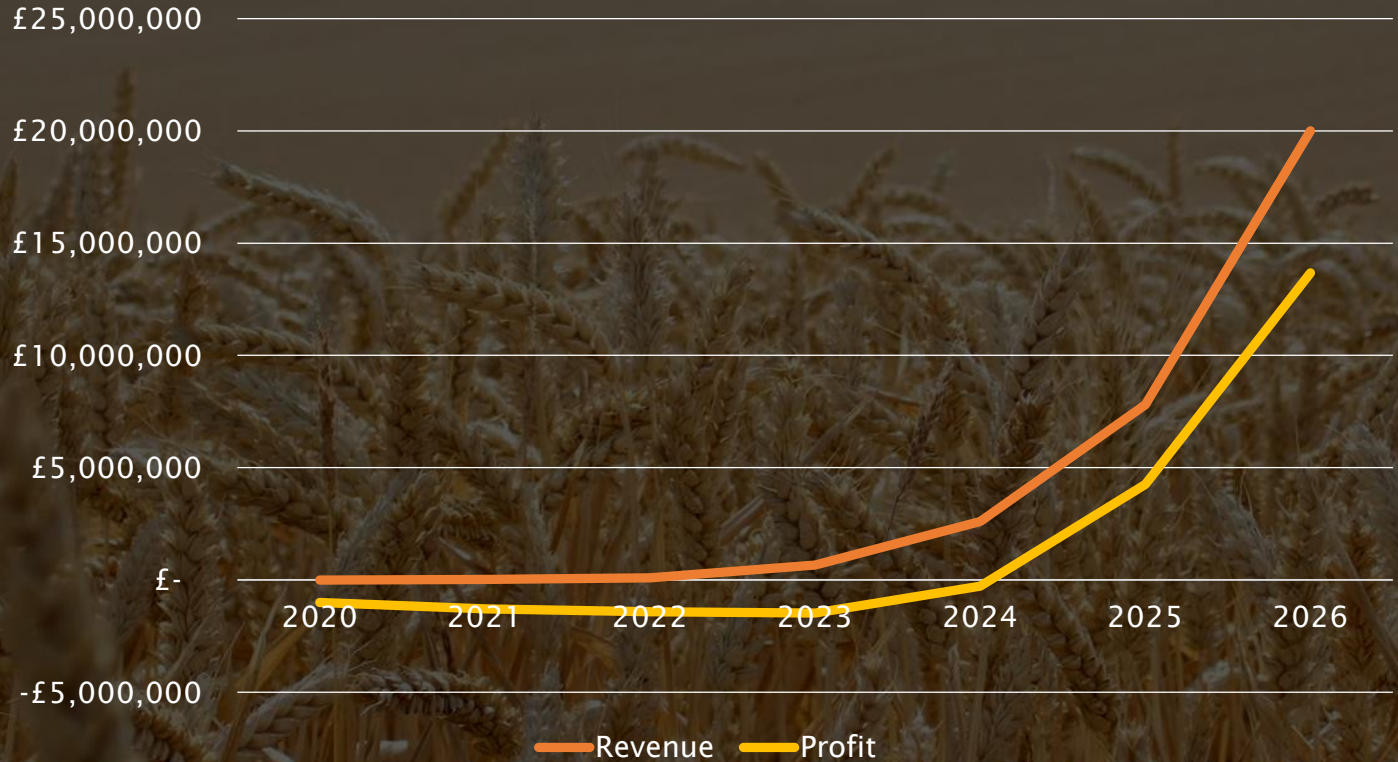
rootwave™
Zaps weeds! Zero chemicals.

P.E.S Technologies

THARSUS

mtc
Manufacturing
Technology Centre

Projected Revenues and Profit



EXIT STRATEGY

To become a global Agri Industry player

Why?

We see the market as being ripe for a disruptive challenger brand.

Our ambition is to transform the global agri-industrial landscape.

The 'big players' are interested in gradual evolution.

We see the start of the 4th Industrial Revolution.

Who's done it before?

The groundwork has been done. There have been a number of agritech startups who have made it big in a rapidly changing space.

Indigo valuation - \$3.5bn (2018)

Procesis listed on NYSE for \$233m

Climate Corp to Monsanto - £1bn - 2013

Blue River to John Deere - \$305m - 2017

Granular to DuPont - \$200m - 2017

WHAT WE HAVE RAISED... AND OUR ASK



We have raised

£1.2m - Crowdcube
funding

£1.3m - IUK Grants

£100k - Prepayment

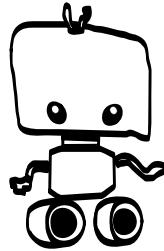
£400k - Other

We are looking for

£2m

To deliver a production ready 'Tom' robot and 'Wilma' backend, capable of crop monitoring at scale in 2020.

We will then require a Series A round of £10m-£15m



Small Robot
Company

Winners - Europas Best AgriTech Startup
Winners - CogX AgriTech Innovation Award
Winners - Drum Social Purpose - Best Use of Technology Award
Winners - BT Tech4Good Connected Society Award

@smallrobotco

THE FUTURE OF FOOD 2040

Andrea Graham

Head of Policy Services



**OUR FOOD
OUR FUTURE**
#NFU19

NFU supported by
 NFU Mutual

 NFU
CYMRU

 NFU



THE FUTURE OF FOOD 2040



NFU supported by
NFU Mutual



OUR FOOD
OUR FUTURE
#NFU19



Facts.....



**OUR FOOD
OUR FUTURE**
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NFU Mutual

NFU
CYMRU

NFU



1. DIET: **WHAT WE'LL BE EATING**



**OUR FOOD
OUR FUTURE**
#NFU19



- Ageing and more urban population
- Growth of convenience
- Health and personalisation
- Diets will change.....but slowly



OUR FOOD
OUR FUTURE
#NFU19



- **Online and frictionless**
- **Home stocking systems**
- **More competition**
- **Food “theatre”**
- **Demand for transparency**



**OUR FOOD
OUR FUTURE**
#NFU19



2. PRODUCTION:

HOW WE'LL BE PRODUCING IT



OUR FOOD
OUR FUTURE
#NFU19



- **Robotics**
- **Electric vehicles**
- **Vertical farming**
- **Nanosensors**
- **Biotechnology**



**OUR FOOD
OUR FUTURE**
#NFU19



Robotic pickers, virtual fencing and autonomous crop-care.....



**OUR FOOD
OUR FUTURE**
#NFU19

Big Data meets Big Biology.....





3. IMPACT:

WHAT IT MEANS FOR BRITISH FOOD & FARMING



OUR FOOD
OUR FUTURE
#NFU19



- **More diverse farm business structures**
- **Greater integration**
- **Emphasis on skills and training**



**OUR FOOD
OUR FUTURE**
#NFU19



- **More diverse farm business structures**
- **Greater integration**
- **Emphasis on skills and training**
- **Managing risk**



**OUR FOOD
OUR FUTURE**
#NFU19



4. OPPORTUNITIES: **EXPLORING NEW MARKETS**



OUR FOOD
OUR FUTURE
#NFU19

“Public Money for Public Goods”

Net Zero



Business focus



Transparency

Risk
management

Productivity



Environment

Volatility



OUR FOOD
OUR FUTURE
#NFU19

THE FUTURE OF FOOD 2040



**OUR FOOD
OUR FUTURE**
#NFU19

NFU supported by
NFU Mutual

NFU
CYMRU



Simple tech making
an **impact** on farm.

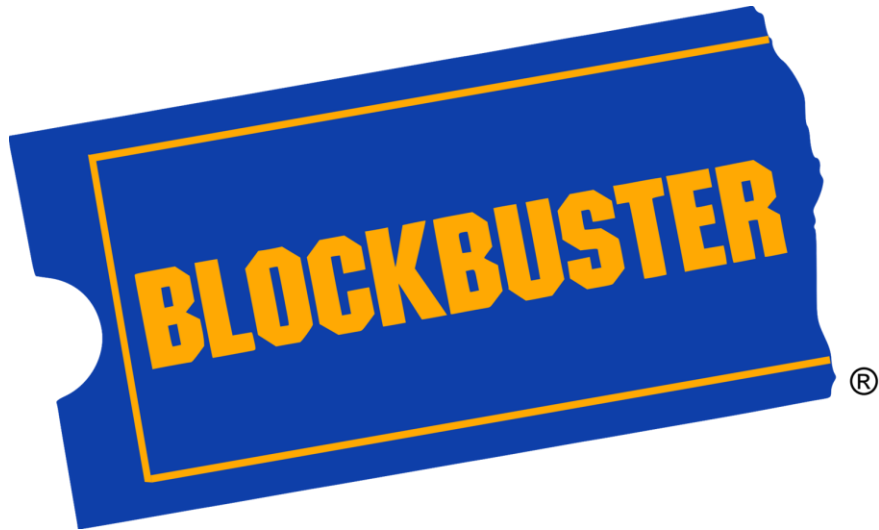




A group of white lambs is gathered in a grassy field. The background is dark and moody, featuring rolling hills and a line of trees. A large, white, sans-serif word 'CHANGE' is superimposed over the center of the image. To the left of the first letter 'C' is a vertical lime green bar. The overall aesthetic is modern and minimalist.

CHANGE





NETFLIX / VIDEO STREAMING

Neither RedBox nor Netflix are even on the radar screen in terms of competition.

JIM KEYES
CEO of Blockbuster

Speaking to Motley Fool in 2008.



Changing demands

Animal Reporting and Movement Service





**“If you take care
of your sheep,
they will take
care of you and
your family”**



A man wearing a red jacket and a dark cap is standing in a field, looking down at a handheld device. In the background, a black and tan dog is sitting in a metal bin on a red tractor. The scene is set in a rural landscape with rolling green hills under a clear sky. A semi-transparent dark blue overlay covers the right side of the image, and a bright green vertical bar is on the left side.

Innovation on farm



PRG 1435/1/55







New Tools

Rainfall Gauges



Feed on Offer







Why, What & How?



“

Results indicate ... gains of \$14 to
\$118 in Gross Margin/Ha

”

Meat and Livestock Australia



Changing demands

Animal Reporting and Movement Service





Herd Book

Medicine Usage

Flock Book

**Pasture
& Slurry**

**BCMS &
EID Cymru**

Cross-Compliance

A rural landscape featuring a red ATV with a metal sheep pen attached to its back. A dog is sitting on the ATV. In the background, a herd of sheep is grazing in a green field. The scene is set against a backdrop of rolling hills and a forested area under a clear blue sky. A semi-transparent blue overlay is present on the right side of the image.

**Unique farms,
common challenges.**



Start With the Challenge



Cross-Compliance?



Data-driven decisions?



Planning for the future?



Farm efficiency?

A hand holding a smartphone displaying a map application, overlaid with a dark blue semi-transparent layer and a green vertical bar.

**I've been supplied
with?**





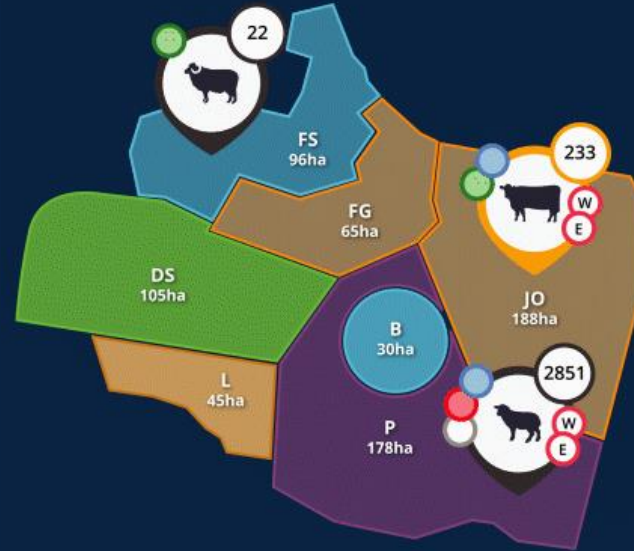
“

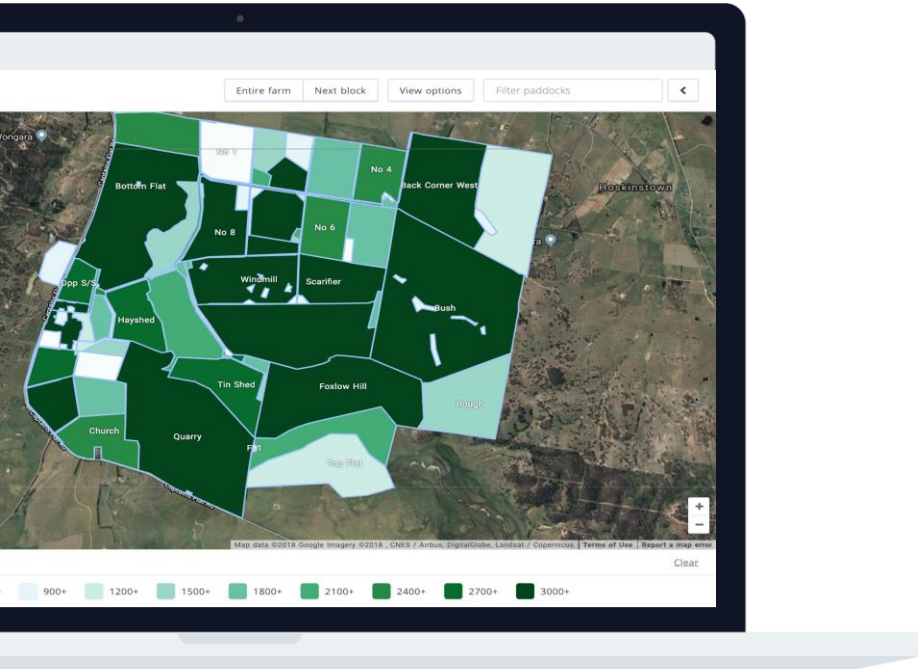
**We've always done it
that way.**

”



Simple solutions to solve complex farm problems





“

It's just the reward and insight for minimal input effort

”

Michael Cobiac
South Australia



“

I moved my shearing date and saw my scanning %'s increase by 15%!

”

Edward Legge
Tasmania

The screenshot shows a web application interface for a Biosecurity Plan. The main heading is "FOX HOW PASTORAL" with a sub-heading "J-BAS 8: HIGH ASSURANCE". The page is titled "Plan Summary" and includes buttons for "Edit mode", "Read mode", "Print view", and "Edit plan details".

Plan Summary

Plan Details

Name:	FOX HOW PASTORAL
Date:	Aug 22, 2018
Review Date:	Aug 22, 2019
PIC:	FHPB002
Property Address:	462 Mulgowrie Road, Binda, binda, Australia 2432
Biosecurity Plan Template:	LBN On-Farm Biosecurity Plan including JBAS
Plan Level:	J-BAS 8: High assurance
Emergency Animal Disease hotline:	1800 675 888

SECTION **PROGRESS** **STATUS**

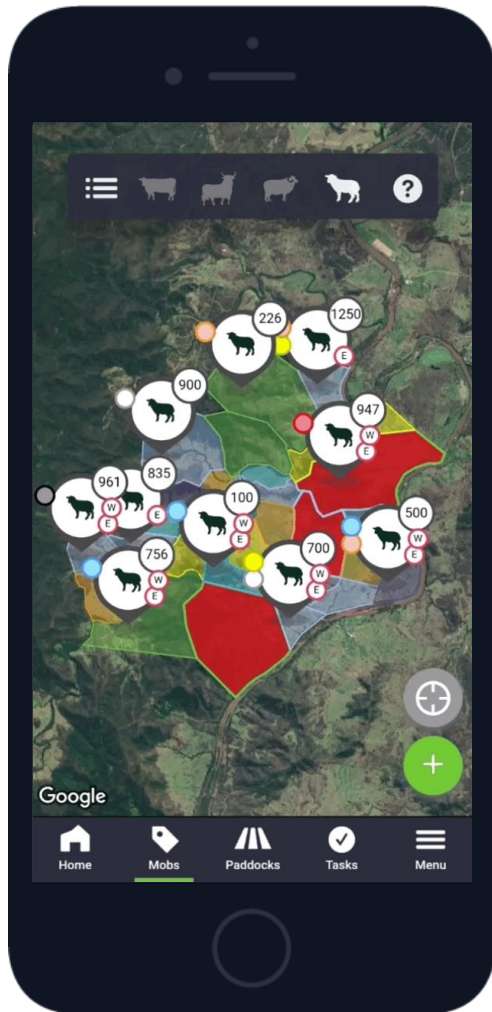
Farm Details	5/5	COMPLETE
Inputs	25/25	COMPLETE
People, Vehicles & Equipment	14/14	COMPLETE

Biosecurity Resources

These quick resources link you to key biosecurity updates and best practices so you can stay farm safe.

- LBN** Livestock Biosecurity Network [Learn more](#)
- BioHealth** Animal Health Australia [Learn more](#)
- mfa** Biosecurity and LPA [Learn more](#)

Emergency Animal Disease Watch Hotline: **1800 675 888**
Exotic Plant Pest Hotline: **1800 675 888**



“

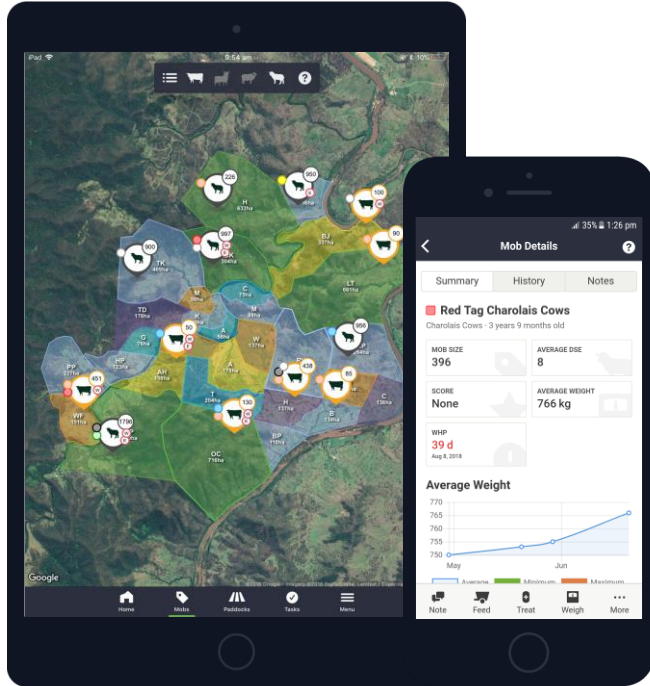
I think if you asked my wife she would say I used to be stressed for a week before an audit.

”

Sulwyn Jenkins
West Wales



Quick Recap



Farming Innovation

Farmers always have been and always will be innovative. The next version of that is to leverage tech.

Find what works for you

You may not need the latest and greatest piece of technology. Find what can help your farm.

You're not alone

Everyone's farm is unique and yet the challenges you're facing day-to-day are similar. Ask what's working for someone else.



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WELSH FARMING: NEW HORIZONS

#NFUCymru19

